AGREEMENT

BETWEEN

NEW JERSEY TURNPIKE AUTHORITY

AND

NEW JERSEY TURNPIKE SUPERVISORS ASSOCIATION LOCAL 200, I.F.P.T.E., AFL/CIO-CLC

September 20, 1999 to September 28, 2003

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AGREEMENT BETWEEN

NEW JERSEY TURNPIKE AUTHORITY

AND

NEW JERSEY TURNPIKE SUPERVISORS ASSOCIATION LOCAL 200, I.F.P.T.E., AFL/CIO-CLC

This agreement, made and entered into as of April 3, 2001 and effective September 20, 1999 at 12:01 a.m. through September 28, 2003 at 12:00 midnight, is between the New Jersey Turnpike Authority, hereinafter referred to as the "Authority" and the New Jersey Turnpike Supervisors Association, Local 200, I.F.P.T.E., AFL/CIO-CLC, hereinafter referred to as the "Association".

ARTICLE I

Statement of Joint Purpose

The parties to this Agreement affirm their understanding that the Authority is a public benefit corporation and its facilities are managed for the safety and convenience of the public, essential commerce, and the national defense. It is the declared purpose of this Agreement to maintain the quality and efficiency of Authority facilities and services, mindful of the public need for economic transportation, the employee need for fair compensation, working conditions and benefits, and the obligations of the Authority under State and other laws and its covenants with the holders of its bonds. To this end, the Authority and the Association join themselves together to observe in good faith the terms of this Agreement.

Proposed new rules or modifications of existing rules governing working conditions shall be negotiated with the majority representative before they are established. Pursuant to the applicable New Jersey Law.

ARTICLE II

Recognition

The Authority recognizes the Association as exclusive representative of the Supervisors in the Engineering, Finance/Budget, Maintenance, Operations, Technology Administrative Services, and Toll Collection Departments as certified by the Public Employment Relations Commission in its written opinion dated August 17, 1989 and

October 22, 1997 in accordance with the Laws and Constitution of the State of New Jersey.

ARTICLE III

Payroll Dues Deductions

The Authority agrees to deduct from the compensation of any employee member of the Association, ½ of 1% of the employee's base salary, for the purpose of paying the employee's dues and assessments to the Association, provided said employee makes such request, in writing, to the Comptroller's Office of the Authority.

Monies so deducted by the Authority will be transmitted to the Association.

Any such written request for the deduction of such dues or assessments, as stated above, may be withdrawn by the employee at any time upon the filing of a Notice of Withdrawal with the Comptroller's Office. The filing of such Notice of Withdrawal shall be effective, to halt deduction of said monies, as of January 1 or July 1, the next succeeding date of which the Notice of Withdrawal is filed.

ARTICLE IV

Unit Identification

The New Jersey Turnpike Supervisors Association consists of all full-time supervisors in the Engineering, Finance/Budget, Maintenance, Operations, Technology Administrative Services, and Toll Collection Departments under Certification of the Public Employment Relations Commission dated August 17, 1989, Docket No. RO-89-145 and October 22, 1997 Docket No. RO-93-47. In addition, the parties agree that the titles of Senior File Room Supervisor and Assistant Materials Supervisor shall be incorporated into the Administrative Unit and Maintenance Unit, respectively.

ARTICLE V

Non-Discrimination

The Authority and the Association recognizes the Constitutional equality of each and every employee, and agree that no employee shall be discriminated against in the course of his or her employment with this Authority by reason of age, sex, color, creed, nationality, political affiliation and Association activity, disability, marital status and veterans status or any other status protected by law. The Authority and the Association agree that matters filed under the Authority's procedure for sexual harassment and/or

discrimination complaints, shall be separate and apart from this Agreement's Grievance Procedure set forth in Article XIV or the Disciplinary Action Procedure set forth in Article XV.

After a complaint is filed and the Authority conducts an investigation, the Authority's Executive Director will issue a Decision as to whether the Authority's Policy on Discrimination and/or Sexual Harassment was violated and the discipline to be imposed against any employee found to have violated this Policy.

In the event the Decision of the Executive Director results in the imposition of discipline, and that Decision is upheld by the Authority's Board of Commissioners, the Association may upon its execution of a Confidentiality Agreement obtain a copy of the report prepared by the investigators who investigated the internal complaint. The names of the Complainant and witnesses as well as any other privileged or confidential material shall be redacted from the Investigation Report. In the event the parties proceed to arbitration, the Association may then obtain a copy of the investigator's report in which the names of the complainant and witnesses shall be revealed. However, any privileged information will continue to be redacted.

The Association may submit the imposition of employee discipline to binding arbitration pursuant to the rules of the Public Employment Relations Commission ("PERC") and said arbitration shall be conducted pursuant to the Rules of PERC. All requests for binding arbitration shall be filed within fifteen (15) business days from receipt of the Investigation Report.

The Arbitrator shall conduct a hearing de novo and decide only the appropriateness of discipline imposed, if any. In no event shall the Arbitrator decide whether the Authority's Discrimination and Sexual Harassment Policy was violated.

The cost of arbitration shall be borne equally by both parties.

ARTICLE VI

Maintenance of Membership

A. It is the intent of this Agreement to preserve the security and integrity of the negotiating unit as herein defined and as contemplated by the Constitution and laws of the State of New Jersey. In view of the fact that the Association, as the exclusive negotiating agent for all employees, is obligated to represent fairly and without discrimination all employees within the unit, whether or not they are members, it is recognized that there is a corollary obligation on the part of said employees to compensate the Association for its expenses of such representation.

- B. When the Supreme Court declares maintenance of membership to be legal, the following provisions will be effective the first of the month next following the month of such decision:
 - 1. The Association covenants and represents that it conducted an election for its members concluding on August 17, 1989 and October 22, 1997, wherein the Association membership exercised their option to accept or reject maintaining their membership during the term of this Agreement. All present members of the Association, having exercised said option, shall remain members of the Association for the term of this Agreement. All employees who are not now members may remain non-members. However, if said employees who are otherwise eligible for membership, they may become members of the Association. All new employees of the negotiating unit shall have thirty (30) days in which to become members of the Association or remain non-members. However, if said new employees are otherwise eligible for membership, they may become members of the Association at any time. Those who elect to become members of the Association will remain so for the life of the Agreement.
 - 2. For those who remain in the Association or become members of the Association, continued membership shall be a condition of employment for the life of the Agreement.
- C. Effective January 1, 1990, each employee covered by this Agreement shall, as a condition of employment, be required to pay a fee equal to eighty-five (85%) percent of the normal dues and assessments of the New Jersey Turnpike Supervisors Association unless such employee is a member of the Association. Fees deducted from the employee shall be transmitted to the Association.

ARTICLE VII

Classes of Employees

A. Permanent Employee -

A full-time employee who has successfully completed the probationary test period as prescribed by the Authority and has been assigned a Supervisory position.

B. Probationary Employee -

An employee who is promoted by the New Jersey Turnpike Authority to fill a permanent Supervisory position on a full-time basis, and who is in the process of completing the prescribed working test period.

C. Temporary Supervisory Employee -

Any Maintenance employee of the New Jersey Turnpike Authority who serves in a Supervisory position for thirty (30) or more calendar days. This employee will receive Supervisory compensation commencing on the thirty-first (31) day. Any Supervisory employee who is temporarily assigned to a supervisory position of a higher pay grade shall be paid the employee's regular rate plus \$1.00 per hour while serving in that supervisory position. In the event that the employee is promoted on a permanent basis, every consideration to the time served in the temporary assignment will be given to the employee when being placed within the salary grade of the new position. In the event that the employee is promoted to a permanent supervisory position, job classification seniority will be established upon the effective date of the permanent promotion. The terms of the contract's bid procedure will determine the promoted employee's job location.

D. Temporary Toll Plaza Supervisor -

A full-time Toll Collector who is assigned as a temporary substitute for a full-time Toll Plaza Supervisor who has been summarily suspended for theft and/or pilferage or who has been absent for a period of twenty-four (24) days inclusive of Saturdays, Sundays and holidays for sick leave, temporary disability or worker's compensation effective July 1, 2001. This application shall be reduced to twenty-one (21) days on July 1, 2002 and eighteen (18) days on July 1, 2003.

Except that if an absence due to any of the above circumstances is known from the outset to exceed twenty-four (24) days, twenty-one (21) days, or eighteen (18) days as the case may be, the replacement with a Temporary Toll Plaza Supervisor can occur as soon as possible thereafter.

ARTICLE VIII

Hours of Work, the Work Day and Work Week

A. MAINTENANCE DEPARTMENT

- 1. The scheduled work week for the Maintenance Department shall be forty (40) hours per week, consisting of five (5) eight (8) hour work days. The current seven (7) day work cycle shall continue.
- 2. The regular working hours for the standard shifts will run 8:00 a.m. to 4:30 p.m. on Mondays through Fridays, excluding holidays. Non-standard shifts, similarly, shall consist of an eight (8) hour work day. All shifts shall include two (2) fifteen (15) minute break periods, and shall be exclusive of one half (1/2) hour lunch period.
- 3. Shift location assignments shall be based on a job bid procedure, by seniority classification with the following exceptions:
 - a) If an assignment will benefit the Supervisor's career and/or the Turnpike's operational procedures at the time of the assignment.
 - b) A full written explanation for the assignment will be given to the Supervisor involved and the Association.
 - c) No assignments will be made arbitrarily without the consent of the Supervisor involved.
- 4. On all shift work, there will be at least twelve (12) hours off between the end of one shift and the beginning of the next.
- 5. There shall be two (2) consecutive days off in each normal week.
 - On the shifts where a Foreman grants an assistant the day off, his days off may not be consecutive, otherwise he will have two (2) consecutive days off.
- 6. Building Divisions Trades supervisors will be paid six (6) hours straight time pay for each day a supervisor has the duty book on a paid holiday and/or scheduled day off.

B. TOLL COLLECTION DEPARTMENT

1. The scheduled work week for the Toll Collection Department is forty (40) hours per week, consisting of five (5) eight (8) hour work days in any one (1) work week. The current seven (7) day work cycle shall continue.

Break periods shall be made available consistent with past practice.

- 2. Each Supervisor's work week shall be set forth in a published schedule indicating his/her initial and concluding hour. The work week for all employees will commence with the number one (1) shift each Monday and continue through the number three (3) shift the next following Sunday night.
- 3. The Toll Collection operation shall employ the following shifts:

```
Shift 1 - 10:00 p.m. to 6:00 a.m.
Shift 2 - 6:00 a.m. to 2:00 p.m.
Shift 2B - 10:00 a.m. to 6:00 p.m.
Shift 3 - 2:00 p.m. to 10:00 p.m.
```

- 4. Whenever possible, Supervisors shall be given two (2) consecutive days off in each scheduled work week, consistent with past practice.
- 5. The regular work day shall include no more than one (1) eight (8) hour shift. Any changes shall be subject to approval by both the New Jersey Turnpike Authority and the New Jersey Turnpike Supervisors Association.
- 6. The work day will consist of a twenty-four (24) hour period beginning at the time of the start of the Supervisor's regularly scheduled shift. In no event will the Supervisor be scheduled to work any shift at straight time pay without at least twelve (12) hours off between the end of one shift and the beginning of the next.
- 7. (a) Rebidding of all schedules will occur as needed. Selection for a position shall be by Job Classification Seniority.
 - (b) Nothing herein shall prohibit the parties from establishing and posting modified schedules of work dictated by changing traffic patterns.

Tour swaps shall be permitted subject to the approval of the Section Manager.

- 8. A seven (7) week work schedule shall be posted two (2) weeks in advance of the effective date. No modifications to posted Vacation Relief schedules shall occur unless mutually agreed upon by the Supervisor involved and the Section Manager.
- 9. Vacation Relief Supervisors are guaranteed a minimum of one (1) weekend off in each seven (7) week period, not including his/her vacation.
- 10. Shift and location assignment schedules are based on a Job Classification Seniority based bidding procedure. Other than as a result of said bidding procedure, no person shall have his/her assignment changed except to meet an unforeseeable emergent circumstance affecting the welfare of patrons.

11. Tolls Equipment Maintenance supervisors will be paid six (6) hours straight time pay for each day a supervisor has the duty book on a paid holiday and/or scheduled day off.

C. SYSTEMS CONTROL UNIT

Post a seven (7) week schedule, two (2) weeks in advance of the effective date. No changes made to the schedule without the mutual consent of the Supervisor and the Manager involved unless there is an emergency.

D. <u>OPERATIONS DEPARTMENT – TRAFFIC OPERATIONS CENTER SHIFT</u> SUPERVISORS

1. The scheduled work week for the Traffic Operations Center Shift Supervisors is forty (40) hours per week, consisting of five (5) eight (8) hour work days in any one work week. The current seven (7) day work cycle shall continue.

Break periods shall be made available consistent with past practice.

- 2. Each Supervisor's work week shall be set forth in a published schedule indicating his/her designated shift which times are set forth in Article VIII (D) 3. The published schedule will be posted for a five (5) week period, two (2) weeks in advance of the effective date. No changes shall be made to the schedule without the mutual consent of the Supervisor and the Manager involved.
- 3. The Traffic Operations Center Shift Supervisors shall employ the following shifts:

```
Shift 1 - 10:30 p.m. to 6:30 a.m.
Shift 2 - 6:30 a.m. to 2:30 p.m.
Shift 2A - 7:00 a.m. to 3:00 p.m.
Shift 3 - 2:30 p.m. to 10:30 p.m.
```

Any change to the above-referenced shifts shall be after discussion with the Association whose consent will not be unreasonably withheld.

- 4. The regular work day shall include no more than one (1) eight (8) hour shift. Any changes to the regular work day shall be subject to approval by both the Authority and the Association.
- 5. The work day will consist of a twenty-four (24) hour period beginning at the time of the start of the Supervisor's regularly scheduled shift. In no event will the Supervisor be scheduled to work any shift at straight time pay without at least twelve (12) hours off between the end of one shift and the beginning of the next.

E. OPERATIONS DEPARTMENT - TRAFFIC CONTROL SUPERVISORS

- 1. The scheduled work week for the Traffic Control Supervisors is thirty-five (35) hours per week, consisting of five (5) seven (7) hour work days in any one work week. The current seven (7) day work cycle shall continue.
- 2. Each Supervisor's work week shall be set forth in a published schedule indicating his/her initial and concluding hour. The published schedule will be posted for a seven (7) week schedule, two (2) weeks in advance of the effective date. No changes shall be made to the schedule without the mutual consent of the Supervisor(s) and the Manager involved. The work week for all employees will commence with the number one (1) shift each Monday and continue through the number three (3) shift the next following Friday night, excluding holidays.
- 3. The Traffic Control Supervisors shall employ the following shifts:

```
Shift 1 - 10:00 p.m. to 6:00 a.m.
Shift 2 - 6:00 a.m. to 2:00 p.m.
Shift 2A - 8:00 a.m. to 4:00 p.m.
Shift 3 - 2:00 p.m. to 10:00 p.m.
Shift 4 - 6:00 p.m. to 2:00 a.m.
```

Any change to the above-referenced shifts shall be after discussion with the Association whose consent will not be unreasonably withheld.

- 4. The regular work day shall include no more than one (1) seven (7) hour shift. Any changes to the regular work day shall be subject to approval by both the Authority and the Association.
- 5. The work day will consist of a twenty-four (24) hour period beginning at the time of the start of the Supervisor's regularly scheduled shift. In no event will the Supervisor be scheduled to work any shift at straight time pay without at least twelve (12) hours off between the end of one shift and the beginning of the next.

F. HIGHWAY ADVISORY RADIO MANAGER

- 1. The scheduled work week for the Highway Advisory Radio Manager shall be thirty-five (35) hours per week, consisting of five (5), seven (7) hour work days. The current seven (7) day work cycle shall continue.
- 2. The past practice now in effect for payment of off-duty work shall continue such that any payment for off-duty work is for hours actually worked only.
- 3. Breaks shall be consistent with past practice which includes a one (1) hour lunch period.

G. ALL OTHER SUPERVISORS

- 1. The scheduled work week for all other supervisors shall be thirty-five (35) hours per week, consisting of five (5), seven (7) hour work days. The current seven (7) day work week cycle shall continue.
- 2. The regular working hours for supervisors shall continue with current practice and hours, Monday through Friday, excluding holidays. All shifts shall consist of a seven (7) hour work day inclusive of current practice of breaks and lunch periods.

ARTICLE IX

Pay Policies

A. GENERAL

1. Job Classifications and Salary Ranges

- a) The job classifications for employees are shown in Appendix along with the salary ranges.
- b) All new employees and newly promoted Supervisors will serve an active probationary period of six (6) months commencing with the date of promotion. There will be an option to provide for up to a six (6) month extension in the event unusual circumstances are involved. The total probationary period shall not exceed one (1) year. The six (6) month rate of pay shall not become effective until the satisfactory completion of the probationary period. The one (1) year rate shall become effective six (6) months from the date of the approved six (6) month increase and the two (2) year increase on the anniversary date of the one year increase. Probationary employees will receive periodic reviews and counseling throughout the probationary period.
- c) In the event the Authority adds new Job Classifications during the life of this Agreement, said classification shall be forwarded to the Association together with the Job Description and Salary Range prior to being put into effect. Such changes shall become part of the Appendix.

2. Shift Differential

a) A shift differential shall be paid to all supervisors except those in the Administrative Unit assigned to non-rotating shifts other than Monday

through Friday, 8 a.m. to 4:30 p.m., or 9 a.m. to 5 p.m. according to the schedule below:

6/29/99	.75
7/1/00	.85
7/1/01	.85
7/1/02	.85

b) All Supervisors on a rotating shift shall receive a shift differential according to the schedule:

6/29/99	1.05
7/1/00	1.15
7/1/01	1.25
7/1/02	1.25

i. Rotating shift is understood to mean any Supervisor scheduled to work rotating days and shift or shifts.

Shift differential shall be included within the salary reported annually for pension purposes effective July 1, 2001.

- c) For purposes of any paid leave time, such as holidays, vacations, sick leave, etc., an employee shall be paid at the differential rate, if any, effective immediately prior to the leave.
- d) Shift differential will apply to the employee assigned to the shift for regular duty and not overtime. Employees working overtime shall be paid at the overtime rate computed for the shift for which they are regularly assigned.

3. Productivity Incentive Program

- a) Productivity Incentive Program will be administered by the Manager of the Business Unit to which the affected employee reports. Appraisals will result in either a pass or fail rating.
- b) Performance criteria for appraisal is as follows:
 - i. Attendance. This includes issues of tardiness and conformance to allotted sick allowance.
 - ii. Proper enforcement of the terms and conditions of the Agreement between the New Jersey Turnpike Authority and Local 200, I.F.P.T.E., AFL/CIO-CLC.
 - iii. Effective management of subordinate overtime.

- iv. Maintenance of cooperative relationship between all levels of management, supervision, and rank and file.
- c) Each employee shall meet with the manager of his/her business unit no later than six (6) months from the start of the appraisal period to discuss employment performance and areas of deficiency.
- d) Those employees who receive a "pass" appraisal rating will qualify for an incentive bonus of \$350.00 payable in the first payroll check of July 2000. Performance will be reviewed in each year of the contract with the ability to earn bonuses on the following dates: (1) July 1, 2001 \$350.00; (2) July 1, 2002 \$350.00; (3) July 1, 2003 \$350.00.
- e) Each newly hired or newly promoted employee who is otherwise eligible for a PIP bonus and who has served more than three (3) months and up to six (6) months in the position, shall receive half of the bonus or \$175. Each newly hired or newly promoted employee who is otherwise eligible for the PIP bonus and who has served more than six (6) months in the position, shall receive the full bonus or \$350. In all cases, the employee must have met the performance standard for receiving a PIP bonus.
- f) Employees who receive a "fail" appraisal rating will not qualify for an incentive bonus.
- g) Appeals of final performance appraisals will be reviewed by a committee comprised of one (1) Management representative and one (1) Association representative. The Management representative will be appointed by the Executive Director and will be outside the affected employee's department. An appeal must be filed within five (5) working days of the completed appraisal; findings of the committee must be submitted to the Executive Director within ten (10) working days of the receipt of the committee's recommendation. In the event that the committee cannot reach a joint recommendation, then each representative will submit a recommendation to the Executive Director. The Executive Director's decision is final.

B. MAINTENANCE DEPARTMENT

1. Meal Allowance Application

For overtime of two (2) or more hours, a meal allowance will be paid. Supervisors who are required to work more than ten (10) continuous hours will receive one-half (1/2) hours off with pay and a meal allowance. During a declared emergency or snow or ice condition, the Authority will grant a meal

allowance after each additional eight (8) hour period over the first ten (10) hours and appropriate time off for additional meals.

2. Paychecks

Whenever possible, paychecks will be available each week on Fridays at each district and shop before 12:00 noon.

Holiday and overtime pay, mileage, and meal allowance will be paid within fourteen (14) days following the last day of the work week in which the same were incurred.

3. Overtime Pay

- a) The work day and work week of Supervisors of the Maintenance Department have been described previously. Each Supervisor will be available for a reasonable amount of overtime. Overtime pay at the rate of time and one-half (1-1/2) shall be paid for any work in excess of eight (8) hours in one day, or for work in excess of a forty (40) hour work week.
 - In emergency situations involving snow and ice control, time and one-half (1-1/2) shall be paid for all scheduled hours worked after twenty-four (24) consecutive hours by Turnpike Supervisory Personnel (Salary Grade IX through Salary Grade XII).
- b) Assignment for overtime duty shall be according to rules promulgated by the Maintenance Department and the Association and as approved by the Department Head.
 - i. When held over for overtime beyond the scheduled working hours, each Supervisor will be paid <u>for hours actually worked.</u>
 - ii. If an employee has arrived at his regular job location prior to the normal starting time and is directed to commence work, he shall be paid solely on the basis of time and one-half (1-1/2) pay for hours worked prior to the normal starting time.
 - iii. If called in for emergency duty, a minimum of four (4) hours pay will be guaranteed at time and one-half (1-1/2).
 - iv. A rotation overtime list will be kept by the appropriate Foreman or Assistant Foreman on duty and posted. This will not be subjected to grievance procedures. An overtime list and rules will be set up in each department, section and Trades.

C. TOLL COLLECTION DEPARTMENT

1. Paychecks

Paychecks will be available each week before Friday at all Interchanges.

Holiday and overtime pay, mileage, and meal allowance will be paid within fourteen (14) days following the last day of the work week in which the same were incurred.

2. Overtime Equalization

Assignment for overtime duty shall be according to rules promulgated by the Toll Collection Department and the Association, which shall not be in conflict with the provisions of this Article.

Each Supervisor will work 30% of the overtime offered on a monthly basis. Each Supervisor will be reviewed on the number of overtime opportunities accepted. The first review period will be sixty (60) days and each thirty (30) days thereafter. Failure to work the established minimum percentage of overtime offered will subject the Supervisor to disciplinary action. Extended absences for illness or vacation will be taken into account when determining the Supervisor's acceptance of overtime.

3. Meal Allowance

In case of a holdover or call-in of two (2) or more hours, a meal allowance shall be paid.

D. SYSTEMS CONTROL

The Systems Control Supervisors will be canvassed first to cover the vacancies and other manpower needs before the Senior Systems Control Supervisor can perform their work.

E. <u>OPERATIONS</u>, ENGINEERING, FINANCE/BUDGET, AND TECHNOLOGY <u>ADMINISTRATIVE SERVICES DEPARTMENTS</u>

1. Meal Allowance

If called in to work two (2) hours prior to the start of the employee's shift or held over for two (2) or more hours after the end of the employee's shift, a meal allowance will be paid. During a declared emergency or snow or ice condition, the Authority will grant a meal allowance after each additional eight (8) hour period over the first ten (10) hours and appropriate time off for additional meals.

2. Paychecks

Paychecks will be available on Thursday for those Supervisors working rotating shifts.

Holiday and overtime pay, mileage, and meal allowance will be paid within fourteen (14) days following the last day of the work week in which the same were incurred.

3. Shift Differential

Shift differential for the Administrative Unit is as follows:

	Rotating Shifts (M-F)	Rotating Shifts & Rotating Days
6/29/99	.65	.85
7/1/00	.75	.95
7/1/01	.75	1.05
7/1/02	.75	1.10

Shift differential shall be included within the salary reported annually for pension purposes effective July 1, 2001.

4. Overtime Pay

a) Each Supervisor will be available for a reasonable amount of overtime. Overtime pay at the rate of time and one-half (1-1/2) shall be paid for any work in excess of the regular workday.

In emergency situations involving snow and ice control, time and one-half (1-1/2) shall be paid for all scheduled hours worked after twenty-four (24) consecutive hours by Turnpike Supervisory Personnel (Salary Grade IX through XII).

- b) Assignment of overtime duty shall be according to the rules promulgated by the Operations Department and the Association.
 - i) When held over for overtime beyond the regular work day, each Supervisor will be paid for the hours actually worked.
 - ii) If an employee has arrived at his regular job location prior to the scheduled starting time and is directed to commence work, he shall be paid solely on the basis of time and one-half (1-1/2) pay for hours worked prior to the scheduled starting time.
 - iii) If a Traffic Operations Center Shift Supervisor is called in for a meeting, a minimum of four (4) hours pay will be guaranteed at time and one-half (1-1/2). If a Traffic Operations Center Shift Supervisor is called in for emergency duty, a minimum of two (2) hours pay will be guaranteed at time and one-half (1-1/2).

- c) Traffic Operations Center Shift Supervisors
 - i) Scheduled Traffic Operations Center Shift Supervisors will be canvassed first to cover a vacant shift. In the event a Supervisor refuses or is not available, a Supervisor scheduled off may be called to cover the portion of the vacant shift, or if need be, the entire shift.
 - ii) The 2A shift will be used to cover absences with twelve (12) hours off maintained between scheduled shifts. If in the event less than twelve (12) hours off exists between shifts, two (2) hours at straight time will be paid additional.

d) Traffic Control Supervisors

- i) The Traffic Control Supervisor scheduled to work the Office Duty Shift may be reassigned to provide coverage for an absence that extends for five (5) or more days or as extra coverage for other roadway shifts, if needed.
- ii) The scheduled Traffic Control Supervisors will be held over or called in to provide coverage for open shifts due to individual vacation, sick, or personal leave days. A rotating overtime list will be maintained.

ARTICLE X

Seniority

There exists, for purposes of this agreement, four (4) types of seniority, the application of which appear in the agreement where appropriate. The four (4) types of Seniority are defined as:

- 1. Turnpike Seniority, which shall consist of the accumulated continuous employment of the employee with the Authority.
- 2. Departmental Seniority, which shall consist of an employee's continuous service within a department.
- 3. Job Location Seniority, which shall consist of an employee's time spent in a specific job location.
- 4. Job Classification Seniority, which shall consist of an employee's time spent in a specific job classification.

Whenever any Bargaining Unit member leaves the Bargaining Unit, through any personnel action, said person's Bargaining Unit seniority (job location seniority and job classification seniority) will be frozen. Upon returning to the Bargaining Unit, said seniority will resume from that point and continue thereafter. (Note: If by a PERC decision these positions are added to the Bargaining Unit, there will be no interruption of seniority.)

An employee's Seniority shall not be lost because of absence due to illness, excused leaves of absence, or layoff not extending beyond two (2) years. An employee shall cease to have Seniority rights by voluntary quitting, termination through discharge, unauthorized absence of more than five (5) consecutive work days, or due to layoff extending beyond two (2) years. Seniority lists will be kept current and available at convenient locations.

ARTICLE XI

Promotions

The Authority agrees that it will post for eleven (11) days, supervisory position openings within the New Jersey Turnpike for the sole purpose of notification. This posting does not establish, through implication or otherwise, that any promotional pool would be created for the purpose of the promotion of any employee and is for notification purposes only.

ARTICLE XII

Preservation of Rights

The parties agree that all benefits, rights, duties, obligations, terms and conditions of employment that are not specifically set forth in this Agreement shall be maintained in not less than the standards in effect at the time of the commencement of collective bargaining negotiations between the parties leading to the execution of this Agreement.

Unless a contrary intent is expressed in this Agreement, all existing benefits, rights, duties, obligations and conditions of employment applicable to any employee pursuant to any rules, regulations, instruction, directive, memorandum, statute or otherwise shall not be limited, restricted, impaired, removed or abolished.

ARTICLE XIII

Leaves of Absence

A. Leave with Pay

1. General

Leaves of absence with pay may be granted for a variety of reasons, but must meet the approval of the Authority. In all cases of absenteeism, the Authority shall have the right to investigate absences or require substantiation of absence which in its opinion merit verification to determine whether payment shall be granted.

In addition, in cases of chronic absenteeism or when certain patterns of absenteeism are developed by an employee, a physician's report or other justification relating to these patterns, or chronic absences, may be required for the purpose of determining possible disciplinary action or dismissal.

Absences due to illness or off-job injury will be compensated as provided under Paid Sick Leave Policy. When an absence extends beyond two (2) consecutive work days in the Tolls and Maintenance Unit, a doctor's certificate or such form as may be prescribed by the Authority must be presented upon the employee's return to work. When no certificate is presented, the time will be considered leave without pay. The paid leave policy does not apply to occupational disabilities covered under Worker's Compensation laws. No absences with pay will be authorized except those herein enumerated.

Reporting Absences

In Toll Collection, when illness, injury, or other emergency prevents an employee from reporting for duty, the employee must make every effort to report such absence at least two (2) hours prior to the start of the employee's scheduled shift. Continued abuse of this provision will be subject to disciplinary action.

In Maintenance, employees will report absences in accordance with Departmental directives.

2. Sick Leave

a) For the purpose of this Agreement, Sick Leave shall mean absences from regular work assignment of any employee within the Unit because of illness, accidental exposure to contagious disease, attendance upon a member of the employee's immediate family, seriously ill and requiring the care or attendance of such employee, or absence caused by a death in the immediate family in excess of that prescribed under Article XIII, Section A, Paragraph 8, Death in Family. Prescribed forms and other reasonable proofs of the causes for the use of Sick Leave may be required by the Authority when it considers such proofs to be necessary.

Leave of absence will be granted to female employees for reasons of maternity. The extent of Maternity Leave absence from commencement to termination of such absence will be determined by medical certification which the Authority will conduct in accordance with the Sick Leave Policy.

The Authority reserves the right to conduct at its own expense a physical examination by a licensed medical doctor for the purpose of verifying sick leave use. Medical determinations which may result in an extension of Sick Leave with pay, reduced pay, or without pay, or in recommendation for involuntary retirement shall not be considered disciplinary actions, buy may be appealed through the grievance procedure provided in this Agreement.

- b) The extent of absences with full pay shall be determined by the following schedule:
 - (i) Each employee will be credited with fifteen (15) sick leave days per year.
 - (ii) In the Maintenance, Operations, Engineering, Finance/Budget, and Technology Administrative Services Departments, employees will receive five (5) personal leave days. In the Toll Collection Department, employees will receive six (6) personal leave days. All personal leave days are subject to the following restrictions:
 - (a) None will be granted on a holiday.
 - (b) Personal Leave days are not cumulative.
 - (c) Personal Leave days will not be substituted for any prior excused or unexcused absences without pay.
 - (d) No more than two (2) employees in Toll Collection, one (1) employee in Maintenance, Operations, Engineering, Finance/Budget, and Technology Administrative Services Departments, shall be granted personal leave at one time in each Section or Area, except with approval of Management. In Maintenance, area is defined as individual District, Shift and Division.
 - (e) Further restrictions concerning coverage guarantees for personal leave days in the Toll Collection Department shall be in accordance with the Memorandum of Understanding mutually agreed upon by the Association and the Authority.

- c) Subtraction will be made from the employees total established sick leave credit for absences caused by illness, accidental exposure to contagious disease or attendance upon a member of the employees immediate family. Subtraction will not be made for personal leave day absences.
- d) If upon separation of service from the Authority an employee has authorized accrued sick time earned in a previous year, the employee will receive sick time allowance at the present rate for such accrued sick time, except that employees hired after the first of the month following the ratification of the contract by the members and approval by the Authority's Board of Commissioners, will be subject to a cap of \$15,000.
- e) If an employee has had more absences than credit, such employee will have only fifteen (15) days paid leave for the current year. Only absences resulting from sickness and off-job injury will be chargeable under this policy.
- f) During the first five (5) years of employment, an employee may at the conclusion of each year convert up to five (5) days of accrued credits for that calendar year to cash payment. Starting with the sixth year of employment, the conversion option may be increased up to ten (10) days. This payment will be made on or before December 10 and at the current year's rate. In the event absences occur after the closing date for selection of these options, such absences will be charged to the following year's sick bank.

3. Temporary Disability Leave Policy

a) All employees are eligible for Temporary Disability Benefits after one (1) year of service on the following basis:

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After one (1) year - 13 weeks of benefits
After two (2) years - 26 weeks of benefits
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The employee is assigned a benefit year (not to be construed as a calendar year) at the time the employee goes on Temporary Disability and the fifty-two (52) week period is calculated from this date. If the employee returns to work without receiving the maximum number of payments and is not on Temporary Disability again within that 52-week period, such employee will not be assigned a new benefit year until again placed on Temporary Disability. If eligible for Temporary Disability more than once within a 52-week period, the previous number of disability weeks is deducted from the maximum number available as per the above-listed schedule in one 52-week period.

b) Before an employee is eligible for another benefit year, said employee must be returned to work full time for a period of at least three (3) months.

- c) Temporary Disability payments will be made at 100% of an employees regular salary. An employee is eligible for the benefit after using all paid leave credit.
- d) In all cases, the illness must be substantiated by the employee's notifying the Medical Section of the attending doctor's name, address and telephone number. The Medical Section may contact the physician for further details when necessary.
- e) If an employee is receiving Temporary Disability payments at the time the benefit year anniversary is reached and such employee has not returned to work, the payments are continued until the 26 weeks' benefits are exhausted or until return to work, whichever occurs first.
- f) Sick Leave credits do not accumulate while on Temporary Disability.

 Appropriate credits will be resumed when an employee returns to full duty.
- g) An employee who is on extended Disability Leave must have a medical certification from the Turnpike Authority physician before returning to duty.

4. Attendance in Court

- a) These absences must be substantiated by a regular subpoena, warrant or court order. No pay shall be granted when an employee is the plaintiff, petitioner, or defendant in the action, unless the employee is a co-defendant with the Authority. Employees subpoenaed as witnesses due to outside employment may be paid for such time provided it is charged to either Personal Leave or Sick Leave.
- b) Any employee joined as co-defendants with the Authority or appearing in its behalf shall be paid in accordance with normal pay policy.

5. Military Field Training

Subject training does not include weekend attendance at meetings, rifle ranges, etc.

- a) Any permanent full-time employee who is a member of the National Guard, the organized reserve of the Army of the United States, United States Naval Reserve, United States Air Force Reserve, or some organization affiliated therewith shall be entitled to a leave with pay on all days on which the employee is ordered to military field training, not to exceed fifteen (15) working days per year.
- b) Employees desiring to attend a military service school of the above branches of military services will be given a leave of absence without pay, provided such absence meets the approval of the Authority. This leave can be with pay

if the employee can substantiate service schooling for annual field training. An employee may apply accrued vacation toward attendance at service schools.

c) National Guard duty under declared emergencies shall be with pay.

6. Veterans Administration

Medical Appointments – when instituted by the Veterans Administration only.

7. Jury Duty

- a) Jury Duty shall be on a weekly basis and, with proper notification and written certification from the court, time spent on Jury Duty shall be considered time worked, "if scheduled." Employees on Jury Duty will be considered to be on a Monday to Friday work schedule. In the event an employee is released from Jury Duty before the end of a week, such employee shall be required to return to duty following such release and work the balance of the week. In those areas where reporting to Jury Duty is by a call-in system, an employee notified that attendance is not required for Jury Duty must report to work if scheduled.
- b) Employees impaneled for grand jury service will be credited with one day of work each spent on grand jury. No employee will be required to work more than five (5) days, including grand jury duty time, in any one (1) work week.
- c) In any week in which a holiday occurs, an employee will receive holiday pay in addition to Jury Duty pay.
- d) In those instances where an employee is called for pre-qualification of jury service, the employee will be excused with pay if scheduled to work on that day.
- e) In the event any employee is called for Jury Duty and said employee is eligible for exemption by virtue of the statutes and laws of the State of New Jersey, that employee shall notify the Court of said exemption by virtue of employment with the Turnpike Authority.

8. Death in Family

a) A leave of absence of five (5) working days shall be granted in the event of the death of a spouse, parent, or child; three (3) working days for a sibling, parent-in-law, natural grandparent, or grandchild; and one (1) day for sister or brother-in-law, son or daughter-in-law, or natural aunt or uncle. Any additional days beyond this schedule shall be charged to sick leave, if any; vacation, if any; or authorized leave without pay.

b) The above leaves shall take precedence over any other leave.

B. Vacations

Vacations with pay will be granted in accordance with the following:

1. Schedule

Length of Service	# of Days
Up to six months	0
6 months to 1 year	5
1 year to 5 years	10
5 years to 10 years	15
10 years	20
Each year thereafter	1 additional day
to an attainment of eight (8)	
weeks for employees hired	
before June 30, 1980, and six	
(6) weeks for employees hired	
on or after June 30, 1980.	

2. Policies Affecting Vacations:

- a) Employment must be continuous to receive the above vacation allowances.
- b) Where in any calendar year the vacation, or any part thereof, is not taken by reason of pressure of Authority business, or is deferred at the request of the employee with the Departmental concurrence, such vacation periods or parts thereof not taken shall accumulate and shall be taken during the next succeeding calendar year only. However, employees with an entitlement of more than fifteen (15) days shall have an option to:
 - (i) Cash in unused days over fifteen (15) of the current year's entitlement on or before December 10th of each year.
 - (ii) Accumulate unused days over fifteen (15) of the current year's entitlement until separation from employment.
- c) If upon separation from the Authority an employee has authorized accrued vacation time earned in a previous year, the employee will receive vacation allowance at the present rate for such accrued vacation time.

Effective October 1, 2001, the remaining language of Paragraph XIII (B)2(c) is deleted, which states:

...and also vacation allowance on the basis of one-twelfth (1/12) of the current year's vacation entitlement for each full month of service in the year of separation, less any vacation actually taken. In the event of death or retirement, full vacation allowance for the calendar year will be granted to the extent not taken

Effective October 1, 2001, the remaining language of Paragraph XIII (B)2(c) is replaced as follows:

Effective October 1, 2001, the Authority will provide a separation package to those employees who retire with ten (10) or more years of service at an amount of \$350.00 for each full year of service. A full year of service will be defined by an employees' anniversary date. The same benefit will be applied to payments made to the beneficiary(ies) of those employees who are deceased while in the employ of the Authority with the effective date for the implementation of this change of October 1, 2001.

Also effective on October 1, 2001, employees' current year sick and vacation banks will be paid on a prorated basis to reflect months of service worked in the year of separation of service at the rate of 1/12 for each full month.

- d) Vacation checks for one week or more shall be provided in all cases except emergency vacations on short notice.
- e) Employees on leave of absence without pay for any reason shall not accrue vacation credit for the period of absence and a deduction by twelfths shall be made to vacation credit for the calendar year in which the absence occurs. Periods of absence resulting in deductions to vacation credit are those of one continuous month or more with lesser periods not counting.
- f) Subject to Departmental directives and such limitations upon the number of employees which may be prescribed by the Department Head, vacation periods within the Maintenance Department may be selected by the employees themselves, preference of choice being given to those within each District or Section in order of job classification seniority.
- g) Employees of the Toll Collection Department will be given the choice of vacation periods by Division as now or may hereafter prevail. Employees with ten (10) or more years of service will be allowed to take up to five (5) single vacation days from their vacation bank and employees with thirty (30) or more years of service will be allowed to take up to ten (10) single vacation days from their vacation bank, provided they give at least five (5) work days advance notice, which may be waived at the discretion of the Section Manager. Eligible employees desiring to take single vacation days in this manner will declare

their intent at the time vacation periods are selected. No more than two (2) employees shall be granted single vacation days at one time in each Section.

Employees shall choose vacation periods on the basis of job classification seniority under the following stipulations:

DEPARTMENT OF TOLL COLLECTION - SUMMER VACATIONS

Employees with one or more years of service shall be entitled to one (1) week's vacation during the summer months. Summer months shall be from the first Monday in June through the nearest Monday to September 15th.

Employees with ten (10) or more years of service shall be granted two (2) weeks during this summer period if requested. Employees completing twenty-five (25) or more years of service within the calendar year will be permitted to take a third summer week of vacation.

DEPARTMENT OF TOLL COLLECTION - NON-SUMMER VACATIONS

Vacations during the non-summer period for Plaza Supervisors will be provided so that the number of available vacation selections per week will equal the number of Vacation Relief Plaza Supervisors scheduled in each Division. Vacations for Assistant Section Chiefs will be provided as one vacation selection per week, per Section.

Where in any calendar year the vacation or any part thereof is not granted by reason of pressure of Authority business, or is deferred at the written request of the employee prior to March 1 of the year in Toll Collection and March 31 of the year in Maintenance, the vacation is to be delayed and with Departmental concurrence, such vacation periods or parts thereof not granted shall accumulate and shall be granted during the succeeding vacation year only. Such accumulation of vacation shall not, however, be taken during the summer vacation period.

Employees in Toll Collection will be given twenty-four (24) hours to make vacation selections once notified that selections must be made. However, if an additional twenty-four (24) hour period is requested, it will be granted. Employees will select vacation weeks as follows:

- (1) Vacation weeks for the following year may be selected according to availability and in accordance with the provision of Article XIII, Section B.
- (2) Selection of vacation weeks may be withheld until the following year. Vacation weeks to be selected in this manner will be granted as follows:

- (a) Employees will designate the number of vacation weeks to be taken in this manner at the time of the annual selection.
- (b) Employees must submit a written request for a specific vacation week within the first two (2) weeks of the seven (7) week schedule posted prior to the schedule for which the requested vacation week will occur. All vacation weeks are subject to availability and will be granted by seniority.
- (c) Selection of all vacation weeks designated under this procedure must be finalized by September 1 of each year.
- (3) Vacation weeks may be deferred for selection in the next succeeding year only.
- (4) Vacation time may be vested or cashed-in as provided in Article XIII, Section B.

If the employee fails to select during this period, said employee will be bypassed. When the employee has made known the vacation selections desired, said selections will be granted by what is available at that time, even if a junior employee has already selected.

In Toll Collection, any vacation weeks that are available during the summer vacation period or weeks which include the holidays of New Year's, Christmas, Thanksgiving or Memorial Day following completion of the vacation selection process shall be posted for a period of ten (10) days for selection by Supervisory personnel. Vacation selections shall be granted by seniority, by Division.

If a Supervisor cancels a vacation week on a schedule posted or a schedule posted in accordance with Article VIII, Section B, Paragraph 8, and the week is not selected by another Supervisor, the Supervisor who canceled the vacation week shall be scheduled as a "Reserve" Supervisor in the schedule normally worked.

If a Supervisor cancels a vacation week on a schedule posted or a schedule posted in accordance with Article VIII, Section B, Paragraph 8, and the week is selected by another Supervisor, the Supervisor who canceled the vacation week shall be scheduled as a "Reserve" Supervisor in the schedule normally worked provided the schedule completes known absence or traffic coverage in the Section for the entire five (5) day schedule period. If such five (5) day coverage cannot be provided, the Supervisor canceling the vacation week shall be scheduled to cover the schedule of the Supervisor selecting the vacation week.

h) Summer and non-summer vacation selections for employees in the Maintenance Department shall be as stated in Maintenance Memorandum #14A dated March 25, 1996. Every Supervisor shall have the opportunity of taking three (3) weeks of summer vacation or such lesser sum based on eligibility.

i) Operations, Engineering, Finance/Budget, and Technology Administrative Services Department vacation selections will be made by Job Classification Seniority. Vacation weeks will be made available consistent with past practice.

C. Leaves Without Pay

The Authority may, under certain situations, grant leaves of absence without pay.

1. Sickness

- a) When an employee has exhausted temporary disability benefits as previously described or other sick leave benefits, the Authority may place the employee involved on leave of absence without pay for a period of six (6) months or until earlier return to work. Vacation credit will not accrue for the period of absence without pay except as otherwise may be provided by the Authority.
- b) During any such leave of absence, the Authority will continue to pay:
 - (i) The cost of hospitalization, medical-surgical, major medical, dental insurance, vision care, and prescription drug card plan covering the individual employee.
 - (ii) The cost of hospitalization, medical-surgical, major medical, dental insurance, vision care, and prescription drug card plan covering such employee's dependents, if the employee previously carried such coverage.
 - (iii) The entire cost of any group life insurance such employee carried under the Turnpike Group Life Plan.

2. Military Leave

Leaves of absence without pay will be granted for the induction or enlistment into the Armed Forces as set forth as follows:

- a) Military leaves without pay shall be granted by the Authority to any employee upon evidence that the employee is to be inducted into or has voluntarily enlisted in the Armed Forces or as provided by Federal or State Law.
- b) Upon enlistment or induction the Authority will grant military leave payments as follows if the leave is to extend six (6) months or longer:
 - (i) Six (6) months to one (1) year of employment, one-half (1/2) of a month's pay.

- (ii) One (1) or more years of employment, one (1) month's pay.
- (iii) Such vacation pay as would normally be received during the year of induction or enlistment.
- c) Rights of Reinstatement Employees on Military Leave will, upon termination of such leave, be reinstated in accordance with Federal or State Law.

3. Unauthorized Leave

An employee shall cease to have Seniority rights in the event of unauthorized absence for more than five (5) consecutive work days.

ARTICLE XIV

Grievance Procedure

A grievance is any cause of complaint arising between the parties with reference to a term or condition of employment. Grievances shall be handled in the following manner in order to insure their fair and expeditious handling.

A grievance shall be presented at Step #1 not more than five (5) business days after the occurrence of the cause of such complaint. All time limits herein shall be waived in unusual situations on request of either party.

All employees in necessary attendance at meetings initiated by the Authority or representatives of any employee's choosing to deal with grievances or proposals will be excused from any scheduled duty during meeting time and without loss of regular compensation. Whenever possible, these meetings will be scheduled during working hours.

Pertinent work records and other materials shall be made available by the Employer during the processing of grievances. All parties shall have the right to present, examine, and cross-examine witnesses and to present and examine evidence.

Step One

In the first instance the employee and the Association will discuss any grievance or complaint with the manager involved. Every effort should be made by both parties to find agreement.

Step Two

If, after discussion, the grievance or complaint is not settled, it shall be placed in writing by the Employee or the Association on the appropriate form within fifteen (15) business days of the occurrence of the cause of such complaint; and an answer will be furnished in writing within five (5) business days by management. The five (5) business day period shall begin when the grievance is received at the Authority's Department of Human Resources. If the grievance is not answered within the five (5) business day period, it shall be deemed upheld. If the grievance is not resolved at this Step, it will be forwarded to the Labor Relations Committee. An automatic extension of the five (5) business day response time period will be granted to thirty (30) business days for multi-employee grievances.

The Labor Relations Committee will be a joint labor-management committee consisting of two labor representatives from the Association that are selected by the Executive Board, and two management representatives who work for the Authority. Where either the Association or management representatives are directly connected or will present testimony or evidence concerning the grievance, the respective party will designate another representative to hear the dispute.

Step Three

The Labor Relations Committee will conduct a hearing within ten (10) business days of receipt of the grievance. A grievance referred to this joint committee will be heard and determined within fifteen (15) business days by a decision of the Committee, which will be unanimous, a majority or a split decision. In the event of a split decision, the grievance is not upheld. The decision will be submitted to the Executive Director or his designee. The Executive Director will review the findings and instruct the Labor Relations Committee to advise the Parties as to the decision reached within fifteen (15) business days of the hearing.

If the Association or the Authority remains aggrieved, at the completion of the aforementioned procedures, it may, within fifteen (15) business days of receipt of a denial, request arbitration of the grievance. If the appeal to arbitration is not taken within said period, the denial shall be final and binding. Arbitration will be binding with the cost of the arbitrator to be paid by the loser. In the case of a split decision, the Arbitrator shall determine the loser.

In the event a multi-employee situation arises, the Association and the Authority may, by mutual consent, meet and discuss the situation in lieu of a written grievance. In such cases, if the matter is not resolved, the parties will reduce their respective positions to writing, which, as in Step Two of the Grievance Procedure, may become subject to arbitration, in accordance with the Rules and Regulations of the Public Employment Relations Commission (PERC).

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ARTICLE XV

Disciplinary Action

Each employee in the negotiating unit should clearly understand the rules, regulations, and procedures which have been enunciated by the Authority, set forth in public statements of Personnel Policy and in manuals prepared for the use of employees in the unit. Each employee in the negotiating unit is obliged to conform, comply, and to carryout these rules, regulations, and procedures. Violations by omission or commission of these rules, regulations, and procedures shall constitute reasonable cause for the initiation of disciplinary action. Each Manager within the Departments which constitute the negotiating unit shall be responsible for the communications of all changes, modifications, or amendments of rules, regulations, and procedures, to the employee for whom they have responsibility.

For purposes of this Agreement, there shall be two basic levels of disciplinary action: Minor Discipline and Major Discipline. No disciplinary action can be taken by the Department Head or the Department Head Designee after five (5) business days from the completion of the investigation of the incident leading to the disciplinary action. The employee and Association shall receive notice of the conduct of the investigation within five (5) business days of the Department Head or Department Head Designee becoming aware of the incident leading to the investigation; provided however, that no such notice will be given for investigations into possible criminal conduct. The Department Head or Department Head Designee must complete the investigation with due diligence and within a reasonable period of time giving regard to the nature of the incident leading to the disciplinary action. Business days for purposes of the Article shall be those days in which the Administration Offices are open for normal business. Weekends, holidays and other closings are not counted as part of the five (5) business days. All time limits in this Article may be waived in unusual situations on request of either party.

A. <u>Minor Discipline</u> shall consist of those minor violations, which may result in a recommendation to the Department Head for a short-term suspension not exceeding five (5) days.

Informal reprimands should be documented by each manager and thoroughly discussed with the offending employee, and a copy sent to the Association. In the event the employee wishes to appeal the reprimand, he may request a hearing, which shall be granted in accordance with procedures outlined in this Article.

No penalty which arises out of Minor Discipline shall be imposed without the concurrence of the respective Department Head and the opportunity to appeal.

In the exercise of Minor Discipline, the employee who is alleged to be guilty of violations of rules, regulations, or procedures shall be served with a formal notice and

specification of the alleged violation, which shall hereafter be referred to as "Advisory Notice of Disciplinary Action."

The employee involved in a Minor Disciplinary Action shall be advised of the date, time and place of the hearing of the charges. The hearing notice shall be served upon the employee no less than five (5) days in advance of the date fixed for the hearing. The date of the hearing may be changed by mutual consent. The employee shall be entitled to and may select representation of his own choice. In all cases, the Association shall receive a copy of the Advisory Notice of Disciplinary Action and the Association Representatives shall be invited to attend the hearing, notwithstanding the fact that the employee may have elected to be represented by a non-Association member, or a person having no affiliation with the Association, or the negotiating unit.

As a respondent, the employee involved shall be entitled to request in his defense such witnesses as he may wish to have present; the right of cross-examination of all witnesses and the right to have made available to him such records, files, and documents as he may consider necessary to his defense. Upon the hearing of all testimony and a review of all records and documents in evidence, the Hearing Officer, who shall be a Section Manager in hearings involving Toll Collection, a Division Manager or Superintendent in hearings involving Maintenance, shall render a decision in no more than forty-five (45) days after the conclusion of the hearing or hearings. Following approval of the determination by the Department Head, the employee or employees and the Association involved shall be advised of the findings.

Any employee who is found guilty of violation of the rules, regulations, or procedures, shall have the right to appeal in writing to the Executive Director within five (5) days next succeeding the judgment rendered by the Hearing Officer. A decision on the appeal shall be rendered within ten (10) working days after receipt of appeal.

In the event the decision of the Executive Director is unsatisfactory, the Association may submit the matter to binding arbitration pursuant to the rules of the Public Employment Relations Commission. All requests for binding arbitration shall be filed within ten (10) days after receipt of the decision of the Executive Director. Copy of said request shall be given to the Authority. The cost of arbitration shall be borne equally by both parties.

The decision rendered at any of the levels of the hearing and/or arbitration, as set forth above, shall be deemed final and binding, unless appeal is taken therefrom as herein above provided.

B. <u>Major Discipline</u> shall consist of those major or flagrant violations of rules, regulations, or procedures, which shall be based upon the Manager's recommendation, and are concurred in by the Department Head. Such action may result in a suspension of more than five (5) days, a fine, a demotion or dismissal.

Each employee who is alleged to have violated rules, regulations or procedures of the Authority flagrantly or in a major degree, shall be served with an "Advisory Notice of Disciplinary Action," which shall specify the charges which have been preferred against him. The employee involved in a Major Disciplinary Action shall be advised of the date, time and place of the formal hearing of the charges. The hearing notice shall be served upon the employee no less than ten (10) days in advance of the date fixed for the hearing. The date of the hearing may be changed by mutual consent. The employee shall be entitled to and may select representation of his own choice. In all cases, the Association shall receive a copy of the "Advisory Notice of Disciplinary Action." The Association Representatives shall be invited to attend the hearing, notwithstanding the fact that the employee may have elected to be represented by a non-Association member, or a person having no affiliation with the Association or the negotiating unit.

As a respondent, the employee involved shall be entitled to request in his defense such witnesses as he may wish to have present; the right to cross-examination of all witnesses and the right to have made available to him such records, files and documents as he may consider necessary to his defense.

In all cases involving Major Discipline in which a penalty of more than five (5) days, fine, demotion or dismissal has been recommended, the Hearing Officer or Officers designated by the Executive Director, shall render a decision no less than seventy-two (72) hours, nor more than forty-five (45) days, after the conclusion of the hearing or hearings. In the event the Hearing Officer determines the employee(s) to be guilty of a charge or charges as specified, he will notify the Association after rendering a decision of the penalty to be imposed. The Association may accept the penalty on behalf of the employee(s) and waive right to arbitration. Upon the hearing of all testimony and a review of all records and documents submitted in evidence, the Hearing Officer or Officers shall advise the employee or employees involved of the findings not less than seventy-two (72) hours nor more than forty-five (45) days.

Any employee who is found guilty of a major or flagrant violation of the rules, regulations or procedures shall have the right to appeal in writing to the Executive Director within five (5) days next succeeding the judgment rendered by the Hearing Officer or Officers. A decision of the appeal shall be rendered within ten (10) business days after receipt of appeal.

In the event the decision of the Executive Director is unsatisfactory, the Association may submit the matter to binding arbitration. All requests for binding arbitration shall be filed within ten (10) business days after receipt of the decision of the Executive Director. Arbitration appeals time shall be waived provided written notice for waiver is submitted within the specified time limit. Such waiver request shall indicate the date on which a decision will be made and the waiver shall end after that date. Copy of said request shall be given to the Authority. The cost of arbitration shall be borne equally by both parties.

The decision rendered at any of the levels of the hearing and/or arbitration, as set forth above, shall be deemed final and binding, unless appeal is taken therefrom as herein above provided.

- C. 1. It is understood that all disciplinary actions initiated by the Authority against any member of the negotiating unit do not constitute grievable matters.
- 2. In no case involving Minor or Major Discipline shall a penalty be imposed which is more severe than that which was originally recommended. On appeal, no penalty shall be imposed which is more severe than that which resulted from the initial hearing.
- 3. A hearing may be waived by an employee, with the mutual consent of the Authority and the Association, and an agreed upon penalty invoked.
- 4. Nothing herein contained shall be construed as a restriction or limitation of the right of the Authority or any of its agents to summarily suspend any employee who is unfit for duty, or patently suspect of theft, pilferage, serious insubordination, or flagrant breach of working conditions.
- 5. Records of disciplinary actions which involve warnings or suspension of less than ten (10) days and which do not involve criminal charges or actions shall be removed from employees' files if there are no further disciplinary actions of any kind for three (3) consecutive years. After removal, such records may be retained for historical informational purposes as needed for proper handling of investigations and complaints filed outside this agreement, but they shall not be used for personnel or disciplinary decisions. This provision shall take effect upon the signing of the agreement.

ARTICLE XVI

Benefits

A. The Authority shall provide the following Health Plans for all permanent full-time employees and their eligible dependents, at no cost to the employee except as provided in Section B or as presently mentioned in the Authority's Self-Funded HMO:

Self-Funded Point of Service Health Plan Self-Funded HMO Dental Plan Vision Care Program Prescription Drug Card Plan Employee Assistance Program

- B. The Authority shall provide the following health benefits for employees, spouses, and unmarried dependents through the age of 23, at no cost to the employee except as provided herein or as presently provided in the Authority's Self-Funded HMO.
 - 1. All newly-hired employees covered by the Agreement shall be enrolled in the Authority's Self-Funded HMO.
 - Employees shall, on an annual enrollment date, elect either Point of Service or the Authority's Self-Funded HMO Plan. Such date shall be determined by the Authority.
 - 3. Employees, spouses, and/or eligible dependents under treatment before the new plan is put into effect shall be retained in their existing program(s) until treatment is completed. Thereafter, they will be transferred to the Authority's Self-Funded Point of Service Plan with the same alternate services option as provided all employees or the Authority's Self-Funded HMO.
 - 4. The Point of Service Plan benefits program shall allow for out-of-network coverage without limitations or restrictions on the following basis:
 - (a) There shall be a Deductible payable by the employee with an annual Out-of-Pocket cost limitation (excluding deductibles) as follows:

Deductible Out-of-Pocket Maximum \$300.00 \$600.00

- (b) After the Deductible amount, benefits shall be on a co-payment basis of 80% by the Authority and 20% by the employee, subject to Maximums in (a).
- (c) The Authority will make its best effort to ensure that covered employees receive continuity of care in catastrophic cases so as to provide the least amount of dislocation to the patient. The Authority will use its best efforts to enroll the employees' current primary physicians in the Authority's Self-Funded HMO.
- (d) All plans will provide annual mammograms for women age 40 or older without certification of medical necessity; however, a primary care physician or OB-GYN referral is still required. All other mammograms must be certified as a medical necessity by a primary care physician or OB-GYN.

All plans will provide annual PSA testing for men age 40 or older without certification of medical necessity; however, a primary care physician referral is still required. All other PSA testing must be certified as a

medical necessity by a primary care physician. PSA testing will be included in the physical examination provided by the Authority's Medical Section for employees age 40 and older.

- 5. Items of coverage in both the Self-Funded HMO and alternate benefit program shall be as agreed upon between the parties but in no event shall coverage exceed what is provided in the current indemnity plan or the Authority's Self-Funded HMO.
- 6. Effective January 1, 2000, Vision Care Allowances shall be increased \$15.00 in each category (examinations, frames and lenses); effective January 1, 2001, Vision Care Allowances shall be increased by \$15 in each category; effective January 1, 2002, Vision Care Allowances shall be increased by \$10 in each category; effective January 1, 2003, Vision Care Allowances shall be increased by \$10 in each category.
- 7. Effective the first of the month following the ratification of the contract by the members and approval by the Authority's Board of Commissioners, the Prescription Medicine co-payment will be \$5.00 for generic drugs and \$10.00 for name-brand drugs unless no generic equivalent is available, then the co-payment shall be \$5.00.

Birth control pills will be added as a covered prescription under the prescription plan, and will become effective the first month following the signing of the final agreement by the parties.

- 8. The current Dental Plan will be unchanged and the Authority assures Local 200 of satisfactory performance by the administrator.
- 9. A \$250.00 hearing aid benefit to employees, which benefit will be available every two (2) years.
- 10. Physician's Office Visit co-payments shall be as follows:

Effective the first of the month following the ratification of the contract by the members and approval by the Authority's Board of Commissioners - \$7.00 for all employees and eligible dependents.

- 11. Except for the above changes, there shall be no diminution of benefits from those provided under Agreement between the parties that expired on September 20, 1999.
- C. New employees will have the above coverages on the first of the month next following two (2) months after the effective date of hire. Descriptive brochures for all health plans will be made available by the Human Resources Department.

D. Employees are entitled to a complete physical examination according to schedule after attaining eligibility based on length of service. Employees will be notified by the Authority when they are eligible on individual basis. These examinations are optional and voluntary to the employee at no cost.

E. Group Life Insurance

Commencing on the first of the month next following two (2) months after the effective date of hire, permanent full-time employees will become eligible for group life insurance in varying amounts depending upon salary. Such insurance will be made available effective in the following amounts at no cost to the employee.

SCHEDULE OF AMOUNTS

Classification of Employees According to Annual Earnings*	Amount of Life Insurance
\$50,000 and above \$40,000 to \$49,999 \$30,000 to \$39,999	\$50,000 \$40,000 \$30,000
\$20,000 to \$29,999	\$20,000

* Annual Earnings as used above shall be based upon an employee's earnings, exclusive of overtime pay and shift differential, for normal work weeks. A descriptive brochure describing the Group Life Insurance Plan in great detail is available upon request to the Human Resources Department.

F. Travel Insurance

The Authority provides travel insurance including sojourn to all employees. This insurance provides accidental death and dismemberment coverage for employees traveling on official business for the Authority.

G. Holidays

1. The following are recognized as paid holidays:

Labor Day
Columbus Day
Election Day
Veterans Day
Thanksgiving Day
Day after Thanksgiving Day
Christmas Day

- 2. Holidays which fall on either Saturday or Sunday will be observed on Friday or Monday respectively in the Maintenance Department.
- 3. In Maintenance, an employee will receive an additional day's absence with pay or an additional day's pay when a recognized holiday falls within his vacation period. In Toll Collection, a recognized holiday which falls within an employee's vacation period will be compensated for in the same manner as a normal scheduled day off.
- 4. The Authority will grant an additional \$50.00 in compensation each day to those personnel who are not scheduled and who are called in to work on Christmas Eve, Christmas Day, New Year's Eve and Easter Sunday.
- 5. Holiday pay shall consist of a day's pay at straight time.
- 6. Employees working on a holiday shall receive time and one-half (1-1/2) for all hours worked in addition to the holiday pay as defined above. Where work extends beyond eight (8) hours on a holiday, employees shall be compensated at the rate of double time and one-half (2-1/2) for such hours worked.
- 7. Employees scheduled to work on a holiday and having an authorized absence on that day shall receive holiday pay only and no other form of compensation except in the case of death in the family or jury duty, providing proper certification is presented.
- 8. Employees working rotating shifts and scheduled off on the holiday shall receive holiday pay for the holiday in addition to their regular week's basic salary.
- 9. The holiday period shall be considered to be from 10:30 p.m. to 10:30 p.m. in the Toll Collection Department and from 12:00 midnight to 12:00 midnight in the Maintenance Department.
 - The holiday designated for the night shift working 10:30 p.m. to 7:00 a.m., Monday through Friday, will be the actual day of the holiday. The twenty-four (24) hour period for pay purposes will begin at 7:00 a.m. on the actual holiday to 7:00 a.m. of the following day.
- 10. Sick leave payments shall not be made for any holiday.
- 11. Holiday pay will not be paid to any employee on a leave of absence without pay, or who is on suspension or laid-off status. Employees on Worker's Compensation during a period in which a holiday falls will be paid in accordance with the provision dealing with Worker's Compensation.

- 12. Any employee having an unauthorized absence either the last scheduled work day before any holiday, or on the first scheduled work day after any holiday, shall forfeit any holiday pay due for that day.
- 13. Employees having an unauthorized absence on a holiday on which he is scheduled to work shall receive no compensation of any kind.

H. Days of Special Significance

The Authority recognizes that, from time-to-time, Presidents of the United States and/or Governors of New Jersey have declared days, other than the holidays listed above, as days of special significance whereby the respective state or federal employees are granted paid time off.

In the future, the Authority will treat such days it wishes to recognize as follows:

- 1) Employees who are not required for operational purposes will be permitted the time off.
- 2) Employees who are required to work or employees who are scheduled off or on a paid leave status will be given an additional day's pay at straight time pay.

I. Uniforms

- 1. Maintenance Department The Authority will provide uniforms to be worn on duty by personnel in all field job classifications in the Maintenance Department to include an outer protective garment, an intermediate weight jacket, and short sleeve shirts for optional summer wear.
 - a. Effective June 29, 1999, an allowance in the amount of four hundred and forty-five (\$445.00) dollars per year will be paid for cleaning and minor maintenance of all Maintenance uniforms. This amount would be payable in a flat rate of \$37.09 per month.
- 2. Toll Collection Department An allowance in the amount of the following will be paid for the cleaning and minor maintenance of all Supervisors uniforms in the Toll Collection Department.
 - a. Effective June 29, 1999, an allowance in the amount of four hundred and forty-five (\$445.00) dollars per year will be paid for the cleaning and minor maintenance of all Toll Collection uniforms. This amount would be payable in a flat rate of \$37.09 per month.

- b. Failure to comply with the "Rules Governing Toll Collection Uniforming and Appearance" or to clean properly and maintain uniforms may result in disciplinary action which may include denial of the uniform allowance.
- 3. Employees in the Toll Collection or Maintenance Department who are on unpaid leave or paid sick or Temporary Disability or Worker's Compensation leave for a period of thirty (30) consecutive days or longer shall have their uniform allowance prorated consistent with the period of the leave. Receipt of some type of other authorized leave pay during the period that the employee would have otherwise been absent from work on one of the leaves specified in this sub-section, such as death in the family, shall not constitute a break in the consecutive days of absences for purposes of prorating the uniform allowance. Separate periods of absences of at least thirty (30) consecutive days each may be added for purposes of this sub-section; however, consecutive days of absence of less than thirty (30) days shall not result in a reduction in the uniform allowance, nor added together to create a thirty (30) day period under this sub-section.
- 4. Foul weather gear will be issued to field personnel in the Administrative, Maintenance, and Toll Collection Units.
- 5. Strict use of issued uniforming will be enforced.
- 6. The Authority will provide smocks for those personnel whose assignment warrants it.

J. Worker's Compensation

Employees of the Supervisory Unit shall receive from the Authority the difference between the total amount of temporary benefits paid under the Worker's Compensation and 100% of the employee's regular wages for absence from work due to the injury.

In no event shall an employee be entitled to receive an amount exceeding his or her regular earnings.

K. Long Term Disability

For disabilities incurred on or after January 1, 1994, this plan provides each eligible employee, in the event of Total Disability, with a monthly benefit equal to 66.67% of their Pre-Disability salary up to a monthly maximum of \$7,000.00 and a monthly minimum of \$100.00, which will be reduced by certain other sources which the employee may be entitled to during the disability.

The other sources by which the Long Term Disability Benefits will be reduced include: Salary, Worker's Compensation payments, Social Security Benefits, and Pension payments under the Public Employee's Retirement System.

If you are under age 61 at the time of commencement of total disability, this benefit is payable until age 65. The duration period will be extended beyond age 65 if your age is 61 or over on the date the total disability begins in accordance with the provider certificate.

L. Longevity Payment

Employees shall be entitled to receive a longevity pay which shall be added to and become part of the base rate of pay as follows:

- a) A sum of 4% for all employees who have at least ten (10) years but less than fifteen (15) years of service, including those who reach ten (10) years of service, effective their anniversary date; and
- b) A sum of 6% for all employees who have at least fifteen (15) years but less than thirty (30) years of service, including those who reach fifteen (15) years of service, effective their anniversary date; and
- c) A sum of 7% for all employees who have at least thirty (30) years of service, including those who reach thirty (30) years of service, effective their anniversary date.
- d) These longevity payments shall not be cumulative.
- e) Longevity payment will be eliminated for all employees hired after the first of the month following the ratification of this contract by the members and approval by the Authority's Board of Commissioners.

M. Mileage

Mileage will be paid on the basis of twenty-nine (\$.29) cents per mile and will be included in weekly paychecks. Mileage allowance shall be increased in the event the Federal Internal Revenue Service regulations permit allowances in excess of twenty-nine (\$.29) cents per mile. The rate will then be adjusted accordingly. Mileage will be paid within fourteen (14) days following the last day of the work week in which the same were incurred.

N. Meal Allowance

Meal allowance will be \$9.90 for the term of this contract.

Meal allowance will be paid within fourteen (14) days following the last day of the work week in which the same were incurred.

O. Pension Plan

- 1. Permanent full-time employees are required to join the Public Employees' Retirement System at the time of hire. This plan requires employees to make contributions to the System on a percentage basis. Information concerning employee contribution is available in the Human Resources Department. The Authority matches these contributions thus providing for a retirement income. Basically, the program provides each employee with:
 - a) A guaranteed retirement income for life based on the total years of service credit established in the System and final average salary.
 - b) Financial protection in case of disability or death.
 - c) Benefits in addition to Federal Social Security coverage.
 - d) Opportunity to participate in supplemental Annuity System by additional payroll deduction.
- 2. In connection with (b) above, this System has as one of its main features, life insurance protection totaling three (3) times the employee's base salary. Of this, one and one-half (1-1/2) times annual salary is available at no cost. Descriptive brochures describing the Pension Plan in greater detail are available.

P. Retirement

1. Vacation Pay

Effective October 1, 2001, an employee's current vacation bank in the calendar year of retirement or death will be paid on a prorated basis to reflect months of service worked in the year of retirement or death at the rate of 1/12 for each full month.

2. Sick Leave

Effective October 1, 2001, an employee's current sick bank in the calendar year of retirement or death will be paid on a prorated basis to reflect months of

service worked in the year of retirement or death at the rate of 1/12 per each full month. Employees hired after the first of the month following the ratification of this contract by the members and approval by the Authority's Board of Commissioners will be subject to a cap on the payment of an accrued sick bank in the amount of \$15,000.

3. Health Benefits

(a) Retirees Under Age 65

Retirees under age 65 and their eligible dependents will continue to maintain the same medical benefit coverage which was available while a full-time employee.

Both Hospital Pre-Admission Certification Program and Second Surgical Opinion Program are mandatory for retirees.

Medical benefit and Prescription Drug Card Plans which were available to retiree and eligible dependents while a full-time employee, will continue up to retiree age 65.

Effective July 3, 1989, all employees who retire and are under age 65 will continue to receive benefits as indicated above. However, upon becoming age 65 and continuing through age 70, they will continue to receive medical benefits and upon becoming age 65 and continuing through age 80, they will continue to receive the Prescription Drug Card Plan.

Full premium cost will be borne by the Authority.

(b) Retirees Age 65 and Over

For those retirees and/or their eligible dependents upon reaching age 65, it is necessary to enroll in Part A and Part B of Medicare for which the Authority will reimburse the cost of Part B Medicare premium.

In addition to the above, the Authority will continue to provide the appropriate carve out medical benefits to the retiree and/or eligible dependents at no cost to the retiree.

Both Hospital Pre-Admission Certification Program and Second Surgical Opinion Program are mandatory for retirees.

Effective July 3, 1989, all employees who retire and are age 65 through 70 will continue to receive benefits as indicated above. However,

upon becoming age 65 and continuing through age 80, they will continue to receive the Prescription Drug Card Plan.

Any change in family status should be reported to the Human Resources Department.

(c) Eligible surviving dependents of future deceased employees and future retirees shall be extended Hospitalization and Medical-Surgical coverage after the present policy for extension of coverage has expired, based on the following service schedule:

One (1) Year -	Employees or retirees with ten (10) or less
	years of service, or until remarriage of
	spouse;

Two (2) Years -	Employees or retirees with less than fifteen
. ,	(15) but more than ten (10) years of service,
	or until remarriage of the spouse;

Five (5) Years -	Employees or retirees with fifteen (15) or
, ,	more years of service, but less than twenty
	(20) years of service, or until remarriage of
	spouse;

Ten (10) Years -	Employees or retirees with twenty (20) or
· · · · ·	more years of service, or until remarriage of
	the spouse.

4. Public Employees' Retirement System

Those retirees who are enrolled in this System will receive benefits as explained and outlined in the PERS booklet for eligible employees. This pension is in addition to Social Security Benefits.

5. Social Security

All retirees are enrolled in this System and will receive benefits at the eligible age according to the method approved by the Social Security Administration.

Q. Suggestion Awards Program

The Authority has a Suggestion Awards Program in which all personnel are urged to participate. Official suggestion blanks are available at the Human Resources Department. Additional information describing the program is likewise available.

R. Tuition Refund Program

The Authority will provide a Tuition Refund Program for prior approved courses. Eligibility is dependent upon achieving permanent status. Upon satisfactory completion of a course or courses which are related to present or future Turnpike job opportunities, the Authority will reimburse the employee's cost of tuition and those fees essential to the completion of the course, excluding books. Tuition reimbursement will be limited to two (2) courses per semester.

Employees who receive reimbursement will be required to sign an agreement indicating that they will not leave the employment of the Turnpike for a one (1) year period following receipt of the most recent reimbursement or they will be required to return the amount of the last reimbursement.

S. Group Life Insurance

The Authority will continue payment of premiums for group life insurance for all retirees to age 70 per the following levels:

Retiree Coverage
\$25,000
\$20,000
\$15,000
\$10,000

ARTICLE XVII

Automobile Policy

The Authority and the Union agree on the following automobile policy:

(i) The minimum of business miles for eligibility for an assigned automobile is 12,000 miles per annum.

- (ii) In the event that an employee fails to meet the minimum mileage requirements, said employee will have sixty (60) days from January 1, 1997 to surrender the automobile or in any subsequent year as applicable.
- (iii) Each month the employee will submit a report duly signed by the employee setting forth all miles driven less personal commute to and from work miles.
- (iv) The Authority will offer to sell the automobile to an employee who fails to qualify as of December 31, 1996 at book wholesale value payable over 24 months in equal installments at 4% interest per annum, said payments to be deducted from employee's salary check. If employment is terminated prior to full payment, employee shall pay the full balance owing on the date of termination. The Authority will hold a security interest in the automobile until full payment. In the event an employees' assigned automobile is a pickup truck, van or utility truck, the Authority will make available a passenger vehicle for purchase to the employee from its pool.
- (v) The Executive Director in his sole discretion shall determine if an employee qualifies for an automobile based upon "on call" status. If qualified, the provisions of (i) shall not apply.

An employee who fails to meet the standards set forth in (i) may present in writing his or her justification for "on call" status through the Union directly to the Executive Director.

ARTICLE XVIII

Safety

An Employee Safety Manual sets forth Authority policy regarding safety rules and procedures on the Turnpike. Each employee must familiarize himself with the material contained in the manual as he bears a responsibility for not only his own safety, but that of his fellow workers. The manual deals with general policies, specific rules, traffic protection procedures and rules, and the forms necessary for completion when accidents occur.

The Authority shall appoint three (3) Association Representatives, one of which must be from the Administrative Unit, as designated by the Association to the New Jersey Turnpike Authority Safety Committee for the purpose of maintaining and enforcing the safety rules and regulations referred to above.

No employee shall be required to perform work under unsafe or unhealthy conditions, drive or operate unsafe vehicles, equipment, etc., work without proper tools and equipment or without ample safety precautions, including cones, flares, safety

signals, flagmen, etc. Should an employee complain that his work requires to be in unsafe or unhealthy situations, in violation of accepted safety rules, the matter shall be promptly investigated by the Authority. If investigation discloses an unsafe condition, corrective action shall be taken immediately.

ARTICLE XIX

Mutual Cooperation

- A. The Association and Authority agree that cooperation in employer-employee relations is necessary in order to maintain a high level of service to the public and the moral of employment in their daily work.
- B. The parties agree to resolve problems arising from differences through the Grievance and Disciplinary Action procedures contained herein and further agree to meet and discuss in good faith all matters giving rise to a dispute on the application of this Agreement.
- C. The Authority agrees that the provisions of this Agreement shall be carried out in all respects through the life of this Agreement and assures the Association compliance by its Administrative and Management Personnel.
- D. Should any portion of this Agreement be held unlawful or unenforceable by any Court of Competent jurisdiction, such decision of the Court shall apply only to the specific portion of the Agreement affected by such decision whereupon the parties agree to negotiate immediately a substitute for the invalidated portion thereof.
- E. Neither the Association nor any of its members shall cause or participate in any strike, work stoppage, slowdown, impediment to work or other overt act of disharmony during the term of this Agreement. The grievance procedure and disciplinary action procedure shall be fully utilized as heretofore described, and the Authority and the Association agree to accept as binding upon each, all decisions rendered in arbitration cases arising out of this Agreement.
- F. The Association agrees that it will, in the event Paragraph E above is violated by any of its members, immediately notify all members, generally, and the violator(s) specifically, to cease and desist in any and all such action. The Association further agrees that it will assist the Authority in preventing and stopping such action and that the Authority shall have any and all recourse in law to restore normal working operations, including action against individual employees, the Association and its representative should they fail to comply with the provisions of this Article.

- G. Violations of Paragraph E above are considered "Just Cause" within the meaning of the Discipline and Discharge provision of this Agreement.
- H. Either party to this Agreement may seek legal relief or enforcement of the provisions of the Agreement, including recovery of cost and damages sustained in the event it is necessary to seek a court order to obtain compliance with an Arbitration decision.

ARTICLE XX

Association Representation

- A. All activities, including grievances and discipline hearings, between the employee's representatives and the Authority shall be conducted during normal working hours with such time to be considered as excused absences with pay.
- B. Release time for the Association will be 1,150 hours for 222 members except that for each additional member over 222, an additional five (5) hours of release time will be granted to attend to Association business. The Association will make every effort to schedule in lieu of days during Monday to Friday to accommodate the pressure of the Authority's business. Any additional time spent by the Association above any allowable time will be borne by the Association.
- C. The Association be granted an aggregate of three (3) delegates to the State AFL/CIO Convention and an aggregate of three (3) delegates to the International Convention AFL/CIO with such time to be considered as excused absence with pay.

ARTICLE XXI

Layoff Procedures

The Authority agrees to notify the Union at least thirty (30) days prior to making any decision to layoff members of the Bargaining Unit. If the Authority decides to layoff members of the Bargaining Unit, at least sixty (60) days notice will be given to the Union and the affected employee in advance of the intended layoff date.

In the Supervisors Unit, in that there is a limited number of classifications within the Supervisors Unit and the special nature of work of each Supervisor, layoffs shall be in accordance with seniority in job classification, with the least senior employee in a classification to be the first laid off. Those to be laid off shall be eligible for any vacant positions in the Supervisory Unit, or to a position in the Supervisory Unit to which their job classification seniority entitles them, or to a vacant position in the Local 194 Bargaining Unit subject to any Authority obligation to offer such position(s) to members of Local 194 or in other vacant Authority positions in the sole discretion of the Authority. The affected employee must be able to qualify for the position within thirty (30) days and, if necessary, will be offered training in order to do so; an additional thirty (30) days will be granted, if necessary. If a position within the Authority is not available, the employee shall be laid off. Recall shall be offered first to the last laid off employee.

Those laid off last will be the first offered reinstatement. All seniority(s) shall not be lost in the event of recall within two (2) years of the date of an employee's layoff.

In the event of layoff, the Authority shall make a good faith effort to offer alternate employment within the Authority under terms and conditions which may be different than set forth in the Collective Bargaining Agreement and the Union shall cooperate with the Authority in this effort. Discussions between the parties shall commence as soon as practicable after the initial notice to the Union of contemplated layoffs. The Authority shall not, however, be obligated to offer alternate employment.

Employees who are eligible for recall shall be given fourteen (14) calendar days notice of recall and notice of recall shall be sent to the employee by certified or registered mail with a copy to the Union, provided that the employee must notify the Authority Department of Human Resources of his intention to return within five (5) days after receiving notice of recall. The Authority shall be deemed to have fulfilled its obligations by mailing the recall notice by certified or registered mail, return receipt requested, to the mailing address provided by the employee, it being the continuing obligation and responsibility of the employee to provide the Authority Human Resources Department with his latest mailing address. Employee must maintain an accurate address with the Authority to be considered for recall. If the notice is return mail undeliverable, this will also be deemed appropriate notice. Failure to notify the Authority within the time provided shall be deemed a rejection. The employee shall be removed from the recall list.

ARTICLE XXII

Indemnification

The Authority agrees that it will defend and indemnify all employee members of the Association against liability claims or judgments arising out of the performance of their official duties. It is the intention of this provision that the Authority indemnify and save harmless all employee members of the Association from any suit, cause of action or claim that may be brought by any individual against any employee member because of said employee member's act of supervisory responsibility. This obligation of the Authority shall not extend to any suit, cause of action or claim where:

- 1. The act or conduct which is the subject of said suit or cause of action is not within the scope of employment; or
- 2. The cause of action was because of actual fraud, willful misconduct or actual malice; or
- 3. The defense of the cause of action or proceeding on behalf of the said member of the Association would create a conflict of interest between the Turnpike Authority and the employee member. In such cases the employee shall be reimbursed for any costs of defense.
- 4. Criminal behavior as defined in Title 2C of the New Jersey State Statutes. In the event that such charges are ultimately dismissed or resolved in favor of the employee, then the member shall be reimbursed for the costs of defense. In the event there are both criminal and Authority disciplinary charges against the employee member, then the member shall not be entitled to be reimbursed for the costs of defense until both criminal and Authority disciplinary charges are resolved in the employee's ultimate favor.

In addition, the Authority's obligation to indemnify and save harmless any employee member, as provided herein, shall not extend to any award for punitive damages against the defendant employee in any action. It is understood that the obligation of the Authority to indemnify and save harmless any employee member, as provided herein, is subject to the reasonable exercise of the Authority's judgment that the defense of said act, claim or cause of action will not constitute any action which would be violative of the Laws of the State of New Jersey.

ARTICLE XXIII

Term of Agreement

This Agreement shall be effective as of the 20th day of September, 1999 and shall continue in full force and effect through midnight, September 28, 2003.

The Authority shall increase wages as follows:

Effective 6/29/99	3%
Effective 7/1/00	3%
Effective 7/1/01	2%
Effective 1/1/02	2% (based on salary as of June 30, 2001)
Effective 7/1/02	2%
Effective 1/1/03	2.5% (based on salary as of June 30, 2002)

New rates of pay, as set forth above, shall be effective beginning on June 29, 1999. Rates of pay and their effective dates shall be set forth in the Wage Schedule appended to the new contract document.

It is understood between the parties that this Agreement represents the memoranda of understanding dated April 3, 2001. In the event of a merger inconsistency, the language contained in the memoranda of understanding will control.

This Agreement shall be binding upon the parties herein, their executors, successors and assignees.

IN WITNESS WHEREOF, the parties have caused this Agreement to be executed under their hands and seals.

FOR THE AUTHORITY:

Executive Director

WITNESS:

Deputy Executive Director

International Representative I.F.P.T.E., AFL/CIO-CLC

DATED:

FOR LOCAL 200, I.F.P.T.E., AFL/CIO-CLC:

President

oseph R. Guarino, Jr. Vice President, Tolls

Vice President, Maintenance

Vice President, Administration

Treasurer

Secretary

Nicholas Franceschini

Sgt. at Arms

SALARY	EFFECTIVE	HIRE	AFTER	AFTER	AFTER
GRADE	DATE	RATE	6 MONTHS	1ST YEAR	2ND YEAR
IX BASE	6/29/99	\$38,891.67	\$39,910.96	\$41,439.92	\$42,968.84
	S.D75	\$40,451.67	\$41,470.96	\$42,999.92	\$44,528.84
	S.D. 1.05	\$41,075.67	\$42,094.96	\$43,623.92	\$44,152.84
	4%	\$40,447.33	\$41,507.39	\$43,097.51	\$44,687.59
	S.D75	\$42,007.33	\$43,067.39	\$44,657.51	\$46,247.59
	S.D. 1.05	\$42,631.33	\$43,691.39	\$45,281.51	\$46,871.59
	6%	\$41,225.17	\$42,305.31	\$43,926.31	\$45,546.97
	S.D75	\$42,785.17	\$43,865.61	\$45,486.31	\$47,106.97
	S.D. 1.05	\$43,409.17	\$44,489.61	\$46,110.31	\$47,730.97
	7%	\$41,614.08	\$42,704.72	\$44,340.71	\$45,976.66
	S.D75	\$43,174.08	\$44,264.72	\$45,900.71	\$47,536.66
	S.D. 1.05	\$43,798.08	\$44,888.72	\$46,524.71	\$48,160.66
	7/1/00	\$40,058.42	\$41,108.28	\$42,683.12	\$44,257.90
	S.D85	\$41,826.42	\$42,876.28	\$44,451.12	\$46,025.90
	S.D. 1.15	\$42,450.42	\$43,500.28	\$45,075.12	\$46,649.90
·	4%	\$41,660.75	\$42,752.61	\$44,390.44	\$46,028.22
	S.D85	\$43,428.75	\$44,520.61	\$46,158.44	\$47,796.22
	S.D. 1.15	\$44,052.75	\$45,144.61	\$46,782.44	\$48,420.22
· -	6%	\$42,461.92	\$43,574.78	\$45,244.10	\$46,913.38
	S.D85	\$44,229.92	\$45,342.78	\$47,012.10	\$48,681.38
	S.D. I.15	\$44,853.92	\$45,966.78	\$47,636.10	\$49,305.38
·	7%	\$42,862.51	\$43,985.86	\$45,670.93	\$47,355.96
	S.D85	\$44,630.51	\$45,753.86	\$47,438.93	\$49,123.96
	S.D. 1.15	\$45,254.51	\$46,377.86	\$48,062.93	\$49,747.96
	7/01/01	\$40,859.59	\$41,930.45	\$43,536.78	\$45,143.06
	S.D85	\$42,627.59	\$43,698.45	\$45,304.78	\$46,911.06
	S.D. 1.25	\$43,459.59	\$44,530.45	\$46,136.78	\$47,743.06
	4%	\$42,493.97	\$43,607.67	\$45,278.25	\$46,948.79
	S.D85	\$44,261.97	\$45,375.67	\$47,046.25	\$48,716.79
	S.D. 1.25	\$45,093.97	\$46,207.67	\$47,878.25	\$49,548.79
	6%	\$43,311.16	\$44,446.28	\$46,148.98	\$47,851.65
	S.D85	\$45,079.16	\$46,214.28	\$47,916.98	\$49,619.65
	S.D. 1.25	\$45,911.16	\$47,046.28	\$48,748.98	\$50,451.65
	7%	\$43,719.76	\$44,865.58	\$46,584.35	\$48,303.08
	S.D85	\$45,487.76	\$46,633.58	\$48,352.35	\$50,071.08
	S.D. 1.25	\$46,319.76	\$47,465.58	\$49,184.35	\$50,903.08
	1/01/02	\$41,660.75	\$42,752.61	\$44,390.44	\$46,028.22
	S.D85	\$43,428.75	\$44,520.61	\$46,158.44	\$47,796.22
	S.D. 1.25	\$44,260.75	\$45,352.61	\$46,990.44	\$48,628.22
	4%	\$43,327.18	\$44,462.72	\$46,166.06	\$47,869.35
	S.D85	\$45,095.18	\$46,230.72	\$47,934.06	\$49,637.35
	S.D. 1.25	\$45,927.18	\$47,062.72	\$48,766.06	\$50,469.35
	6%	\$44,160.40	\$45,317.77	\$47,053.87	\$48,789.91
	S.D85	\$45,928.40	\$47,085.77	\$48,821.87	\$50,557.91
	S.D. 1.25	\$46,760.40	\$47,917.77	\$49,653.87	\$51,389.91
	7%	\$44,577.01	\$45,745.30	\$47,497.77	\$49,250.20
	S.D85	\$46,345.01	\$47,513.30	\$49,265.77	\$51,018.20
	S.D. 1.25	\$47,177.01	\$48,345.30	\$50,097.77	\$51,850.20

SALARY	EFFECTIVE	HIRE	AFTER	AFTER	AFTER
GRADE	DATE	RATE	6 MONTHS	1ST YEAR	2ND YEAR
IX BASE	7/01/02	\$42,493.97	\$43,607.67	\$45,278.25	\$46,948.79
	S.D85	\$44,261.97	\$45,375.67	\$47,046.25	\$48,716.79
	S.D. 1.25	\$45,093.97	\$46,207.67	\$47,878.25	\$49,548.79
	4%	\$44,193.73	\$45,351.97	\$47,089.38	\$48,826.74
	S.D85	\$45,961.73	\$47,119.97	\$48,857.38	\$50,594.74
	S.D. 1.25	\$46,793.73	\$47,951.97	\$49,689.38	\$51,426.74
	6%	\$45,043.61	\$46,224.13	\$47,994.94	\$49,765.71
	S.D85	\$46,811.61	\$47,992.13	\$49,762.94	\$51,533.71
	S.D. 1.25	\$47,643.61	\$48,824.13	\$50,594.94	\$52,365.71
	7%	\$45,468.55	\$46,660.20	\$48,447.73	\$50,235.20
	S.D85	\$47,236.55	\$48,428.20	\$50,215.73	\$52,003.20
	S.D. 1.25	\$48,068.55	\$49,260.20	\$51,047.73	\$52,835.20
	1/01/03 S.D85 S.D. 1.25	\$43,535.49 \$45,303.49 \$46,135.49	\$44,676.48 \$46,444.48 \$47,276.48	\$46,388.01 \$48,156.01 \$48,988.01	\$48,099.49 \$49,867.49 \$50,699.49
	4% S.D85 S.D. 1.25	\$45,276.91 \$47,044.91 \$47,876.91	\$46,463.54 \$48,231.54 \$49,063.54	\$48,243.53 \$50,011.53 \$50,843.53	\$50,023.47 \$51,791.47 \$52,623.47
	6% S.D85 S.D. 1.25	\$46,147.62 \$47,915.62 \$48,747.62	\$47,357.07 \$49,125.07 \$49,957.07	\$49,171.29 \$50,939.29 \$51,771.29	\$50,985.46 \$52,753.46 \$53,585.46
	7% . S.D85 S.D. 1.25	\$46,582.97 \$48,350.97 \$49,182.97	\$47,803.84 \$49,571.84 \$50,403.84	\$49,635.17 \$51,403.17 \$52,235.17	\$51,466.46 \$53,234.46 \$54,066.46

Janitorial Supervisor Maintenance Assistant-Administration Senior Secretary-Communications Electronics

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SALARY	EFFECTIVE	HIRE	AFTER	AFTER	AFTER
GRADE	DATE	RATE	6 MONTHS	1ST YEAR	2ND YEAR
X BASE	6/29/99	\$43,478.48	\$44,752.56	\$46,536.37	\$48,320.14
	S.D75	\$45,038.48	\$46,312.56	\$48,096.37	\$49,880.14
	S.D. 1.05	\$45,662.48	\$46,936.56	\$48,720.37	\$50,504.14
	4%	\$45,217.62	\$46,542.67	\$48,397.82	\$50,252.95
	S.D75	\$46,777.62	\$48,102.67	\$49,957.82	\$51,812.95
	S.D. 1.05	\$47,401.62	\$48,726.67	\$50,581.82	\$52,436.95
	6%	\$46,087.19	\$47,437.72	\$49,328.55	\$51,219.35
	S.D75	\$47,647.19	\$48,997.72	\$50,888.55	\$52,779.35
	S.D. 1.05	\$48,271.19	\$49,621.72	\$51,512.55	\$53,403.35
	7%	\$46,521.98	\$47,885.24	\$49,793.91	\$51,702.55
	S.D75	\$48,081.98	\$49,445.24	\$51,353.91	\$53,262.55
	S.D. 1.05	\$48,705.98	\$50,069.24	\$51,977.91	\$53,886.55
	7/1/00	\$44,782.84	\$46,095.14	\$47,932.46	\$49,769.75
	S.D75	\$46,550.84	\$47,863.14	\$49,700.46	\$51,537.75
	S.D. 1.15	\$47,174.84	\$48,487.14	\$50,324.46	\$52,161.75
	4%	\$46,574.15	\$47,938.95	\$49,849.76	\$51,760.54
	S.D75	\$48,342.15	\$49,706.95	\$51,617.76	\$53,528.54
	S.D. 1.15	\$48,966.15	\$50,330.95	\$52,241.76	\$54,152.54
	6%	\$47,469.81	\$48,860.85	\$50,808.41	\$52,755.93
	S.D75	\$49,237.81	\$50,628.85	\$52,576.41	\$54,523.93
	S.D. 1.15	\$49,861.81	\$51,252.85	\$53,200.41	\$55,147.93
	7%	\$47,917.64	\$49,321.80	\$51,287.73	\$53,253.63
	S.D75	\$49,685.64	\$51,089.80	\$53,055.73	\$55,021.63
	S.D. 1.15	\$50,309.64	\$51,713.80	\$53,679.73	\$55,645.63
	7/01/01	\$45,678.49	\$47,017.04	\$48,891.11	\$50,765.14
	S.D85	\$47,446.49	\$48,785.04	\$50,659.11	\$52,533.14
	S.D. 1.25	\$48,278.49	\$49,617.04	\$51,491.11	\$53,365.14
	4%	\$47,505.63	\$48,897.72	\$50,846.75	\$52,795.75
	S.D85	\$49,273.63	\$50,665.72	\$52,614.75	\$54,563.75
	S.D. 1.25	\$50,105.63	\$51,497.73	\$53,446.75	\$55,395.75
	6%	\$48,419.20	\$49,838.06	\$51,824.57	\$53,811.05
	S.D85	\$50,187.20	\$51,606.06	\$53,592.57	\$55,579.05
	S.D. 1.25	\$51,019.20	\$52,438.06	\$54,424.57	\$56,411.05
	7%	\$48,875.99	\$50,308.24	\$52,313.49	\$54,318.70
	S.D85	\$50,643.99	\$52,076.24	\$54,081.49	\$56,086.70
	S.D. 1.25	\$51,475.99	\$52,908.24	\$54,913.49	\$56,918.70
	1/01/02	\$46,574.15	\$47,938.95	\$49,849.76	\$51,760.54
	S.D85	\$48,342.15	\$49,706.95	\$51,617.76	\$53,528.54
	S.D. 1.25	\$49,174.15	\$50,538.95	\$52,449.76	\$54,360.54
	4%	\$48,437.12	\$49,856.50	\$51,843.75	\$53,830.96
	S.D85	\$50,205.12	\$51,624.50	\$53,611.75	\$55,598.96
	S.D. 1.25	\$51,037.12	\$52,456.50	\$54,443.75	\$56,430.96
·	6%	\$49,368.60	\$50,815.28	\$52,840.74	\$54,866.17
	S.D85	\$51,136.60	\$52,583.28	\$54,608.74	\$56,634.17
	S.D. 1.25	\$51,968.60	\$53,415.28	\$55,440.74	\$57,466.17
١	7%	\$49,834.34	\$51,294.67	\$53,339.24	\$55,383.77
	S.D85	\$51,602.34	\$53,062.67	\$55,107.24	\$57,151.77
	S.D. 1.25	\$52,434.34	\$53,894.67	\$55,939.24	\$57,983.77

SALARY	EFFECTIVE	HIRE	AFTER	AFTER	AFTER
GRADE	DATE	RATE	6 MONTHS	1ST YEAR	2ND YEAR
X BASE	7/01/02	\$47,505.63	\$48,897.72	\$50,846.75	\$52,795.75
	S.D85	\$49,273.63	\$50,665.72	\$52,614.75	\$54,563.75
	S.D. 1.25	\$50,105.63	\$51,497.72	\$53,446.75	\$55,395.75
	4%	\$49,405.86	\$50,853.63	\$52,880.75	\$54,907.58
	S.D85	\$51,173.86	\$52,621.63	\$54,648.62	\$56,675.58
	S.D. 1.25	\$52,005.85	\$53,453.63	\$55,480.62	\$57,507.58
	6%	\$50,355.97	\$51,831.59	\$53,897.56	\$55,963.49
	S.D85	\$52,123.97	\$53,599.69	\$55,665.56	\$57,731.49
	S.D. 1.25	\$52,955.97	\$54,431.59	\$56,497.56	\$58,563.49
	7%	\$50,831.03	\$52,320.56	\$54,406.03	\$58,491.45
	S.D85	\$52,599.03	\$54,088.56	\$56,174.03	\$58,259.45
	S.D. 1.25	\$53,431.03	\$54,920.56	\$57,006.03	\$59,091.45
	1/01/03	\$48,669.99	\$50,096.20	\$52,093.00	\$54,089.76
	S.D85	\$50,437.99	\$51,864.20	\$53,861.00	\$55,857.76
	S.D. 1.25	\$51,269.99	\$52,696.20	\$54,693.00	\$56,689.76
	4%	\$50,616.79	\$52,100.05	\$54,176.72	\$56,253.35
	S.D85	\$52,384.79	\$53,868.05	\$55,944.72	\$58,021.35
	S.D. 1.25	\$53,216.79	\$54,700.05	\$56,776.72	\$58,853.35
	6%	\$51,590.19	\$53,101.97	\$55,218.58	\$57,335.15
	S.D85	\$53,358.19	\$54,869.97	\$56,986.58	\$59,102.15
	S.D. 1.25	\$54,190.19	\$55,701.97	\$57,818.58	\$59,935.15
•	7%	\$52,076.89	\$53,602.93	\$55,739.51	\$57,876.04
	S.D85	\$53,844.89	\$55,370.93	\$57,507.51	\$59,644.04
	S.D. 1.25	\$54,676.89	\$56,202.93	\$58,339.51	\$60,476.04

SALARY FANGE IX THRU XII

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SALARY	EFFECTIVE	HIRE	AFTER	AFTER	AFTER
GRADE	DATE	RATE	6 MONTHS	1ST YEAR	2ND YEAR
XI BASE	6/29/99	\$47,555.65	\$48,574.94	\$49,849.07	\$51,123.18
	S.D75	\$49,115.65	\$50,134.94	\$51,409.07	\$52,683.18
	S.D. 1.05	\$49,739.65	\$50,758.94	\$52,033.07	\$53,307.18
	4%	\$49,457.87	\$50,517.94	\$51,843.04	\$53,168.11
	S.D75	\$51,017.87	\$52,077.94	\$53,403.04	\$54,728.11
	S.D. 1.05	\$51,641.87	\$52,701.94	\$54,027.04	\$55,352.11
	6%	\$50,408.98	\$51,489.44	\$52,840.02	\$54,190.58
	S.D75	\$51,968.98	\$53,049.44	\$54,400.02	\$55,750.58
	S.D. 1.05	\$52,592.98	\$53,673.44	\$55,024.02	\$56,374.58
	7%	\$50,884.54	\$51,975.19	\$53,338.51	\$54,701.81
	S.D75	\$52,444.54	\$53,535.19	\$54,898.51	\$56,261.81
	S.D. 1.05	\$53,068.54	\$54,159.19	\$55,522.51	\$56,885.81
· .	7/1/00	\$48,982.32	\$50,032.19	\$51,344.55	\$52,656.88
	S.D85	\$50,750.32	\$51,800.19	\$53,112.55	\$54,424.88
	S.D. 1.15	\$51,374.32	\$52,424.19	\$53,736.55	\$55,048.88
	4%	\$50,941,61	\$52,033.48	\$53,398.33	\$54,763.16
	S.D85	\$52,709.61	\$53,801.48	\$55,166.33	\$56,531.16
	S.D. 1.15	\$53,333.61	\$54,425.48	\$55,790.33	\$57,155.16
	63	\$51,921.25	\$53,034.12	\$54,425.22	\$55,816.29
	S.D85	\$53,669.25	\$54,802.12	\$56,193.22	\$57,584.29
	S.D. 1.15	\$54,313.25	\$55,426.12	\$56,817.22	\$58,208.29
	7%	\$52,411.08	\$53,534.45	\$54,938.67	\$56,342.86
	S.D85	\$54,179.08	\$55,302.45	\$56,706.67	\$58,110.86
	S.D. 1.15	\$54,803.08	\$55,926.45	\$57,330.67	\$58,734.86
	7/01/01	\$49,961.96	\$51,032.84	\$52,371.44	\$53,710.02
	S.D85	\$51,729.96	\$52,800.84	\$54,139.44	\$55,478.02
	S.D. 1.25	\$52,561.96	\$53,632.84	\$54,971.44	\$56,310.02
	4%	\$51,960.44	\$53,074.15	\$54,466.30	\$55,856.42
	S.D85	\$53,728.44	\$54,842.15	\$56,234.30	\$57,626.42
	S.D. 1.25	\$54,560.44	\$55,674.15	\$57,066.30	\$58,458.42
	6%	\$52,959.68	\$54,094.81	\$55,513.72	\$56,932.62
	S.D85	\$54,727.68	\$55,862.81	\$57,281.72	\$58,700.62
	S.D. 1.25	\$55,559.68	\$56,694.81	\$58,113.72	\$59,532.62
	7%	\$53,459.30	\$54,605.13	\$56,037.44	\$57,469.72
	S.D85	\$55,227.30	\$56,373.13	\$57,805.44	\$59,237.72
	S.D. 1.25	\$56,059.30	\$57,205.13	\$58,637.44	\$60,069.72
	1/01/02	\$50,941.61	\$52,033.48	\$53,398.33	\$54,763.16
	S.D85	\$52,709.61	\$53,801.48	\$55,166.33	\$56,531.16
	S.D. 1.25	\$53,541.61	\$54,633.48	\$55,998.33	\$57,363.16
	4%	\$52,979.27	\$54,114.82	\$55,534.26	\$56,953.68
	S.D85	\$54,747.27	\$55,882.82	\$57.302.26	\$58,721.68
	S.D. 1.25	\$55,579.27	\$56,714.82	\$58,134.26	\$59,553.68
	6%	\$53,998.10	\$55,155.49	\$56,602.23	\$58,048.94
	S.D85	\$55,766.10	\$56,923.49	\$58,370.23	\$59,816.94
	S.D. 1.25	\$56,598.10	\$57,755.49	\$59,202.23	\$60,648.94
	7%	\$54,507.52	\$55,675.82	\$57,136.21	\$58,596.58
	S.D85	\$56,275.52	\$57,443.82	\$58,904.21	\$60,364.58
	S.D. 1.25	\$57,107.52	\$58,275.82	\$59,736.21	\$61,196.58

SALARY	EFFECTIVE	HIRE	AFTER	AFTER	AFTER
GRADE	DATE	RATE	6 MONTHS	1ST YEAR	2ND YEAR
XI	7/01/02	\$52,190.66	\$53,074.15	\$54,466.30	\$55,858.42
	S.D85	\$53,958.66	\$54,842.15	\$56,234.30	\$57,626.42
	S.D. 1.25	\$54,790.66	\$55,674.15	\$57,066.40	\$58,458.42
	4%	\$54,278.28	\$55,197.12	\$56,644.95	\$58,092.76
	S.D85	\$56,046.28	\$56,965.12	\$58,412.95	\$59,860.76
	S.D. 1.25	\$56,878.28	\$57,797.12	\$59,244.95	\$60,692.76
	6%	\$55,322.10	\$56,258.60	\$57,734.27	\$59,209.92
	S.D85	\$57,090.10	\$58,026.60	\$59,502.27	\$60,977.92
	S.D. 1.25	\$57,922.10	\$58,858.60	\$60,334.27	\$61,809.92
	7%	\$55,844.00	\$56,789.34	\$58,278.94	\$59,768.51
	S.D85	\$57,612.00	\$58,557.34	\$60,046.94	\$61,536.51
	S.D. 1.25	\$58,444.00	\$59,389.34	\$60,878.94	\$62,368.51
	1/01/03	\$53,464.20	\$54,374.99	\$55,801.25	\$57,227.50
	S.D85	\$56,232.20	\$56,142.99	\$57,569.25	\$58,995.50
	S.D. 1.25	\$56,064.20	\$56,974.99	\$58,401.25	\$59,827.50
	4%	\$56,602.77	\$56,549.99	\$58,033.30	\$59,516.60
	S.D85	\$57,370.77	\$58,317.99	\$59,801.30	\$61,284.60
	S.D. 1.25	\$58,202.77	\$59,149.99	\$60,633.30	\$62,116.60
	6%	\$56,672.05	\$57,637.49	\$59,149.33	\$60,661.15
	S.D85	\$58,440.05	\$59,405.49	\$60,917.33	\$62,429.15
	S.D. 1.25	\$59,272.05	\$60,237.49	\$61,749.33	\$63,261.15
	7%	\$57,206.69	\$58,181.24	\$59,707.34	\$61,233.42
	S.D85	\$58,974.69	\$59,949.24	\$61,475.34	\$63,001.42
	S.D. 1.25	\$59,806.69	\$60,781.24	\$62,307.34	\$63,833.42

Assistant Foreman, Automotive
Assistant Foreman, Building Maintenance
Assistant Foreman, Carpenter/Paint
Assistant Foreman, Landscaping
Assistant Foreman, Roadway
Assistant Foreman, Sign Layout
Coordinator, Automotive Division
Engineering Assistant, Maintenance
Environmental Assistant
Supervisor, Materials
Systems Control Supervisor
Toll Plaza Supervisor

SALARY PANGE IN TERU XII

SALARY	EFFECTIVE	HIRE	AFTER	AFTER	AFTER
GRADE	DATE	RATE	6 MONTHS	1ST YEAR	2ND YEAR
XII BASE	6/29/99	\$51,632.87	\$52,652.15	\$54,181.09	\$55,710.00
	S.D75	\$53,192.87	\$54,212.15	\$55,741.09	\$57,270.00
	S.D. 1.05	\$53,816.87	\$54,836.15	\$56,365.09	\$57,894.00
	4%	\$53,698.18	\$54,758.23	\$56,348.33	\$57,938.40
	S.D75	\$55,258.18	\$56,318.23	\$57,908.33	\$59,498.40
	S.D. 1.05	\$55,882.18	\$56,942.23	\$58,532.33	\$60,122.40
	6%	\$54,730.84	\$55,811.28	\$57,431.96	\$59,052.60
	S.D75	\$56,290.84	\$57,371.28	\$58,991.96	\$60,612.60
	S.D. 1.05	\$56,914.84	\$57,995.28	\$59,615.96	\$61,236.60
	7%	\$55,247.17	\$56,337.80	\$57,973.77	\$59,609.70
	S.D75	\$56,807.17	\$57,897.80	\$59,533.77	\$61,169.70
	S.D. 1.25	\$57,431.17	\$58,521.80	\$60,157.77	\$61,793.70
•	7/1/00	\$53,181.86	\$54,231.71	\$55,806.52	\$57,381.30
	S.D85	\$54,949.86	\$55,999.71	\$57,574.52	\$59,149.30
	S.D. 1.15	\$55,573.86	\$56,623.71	\$38,198.52	\$59,773.30
	4%	\$55,309.13	\$56,400.98	\$58,038.78	\$59,676.55
	S.D85	\$57,077.13	\$58,168.98	\$59,806.78	\$61,444.55
	S.D. 1.15	\$57,701.13	\$58,792.98	\$60,430.78	\$62,068.55
	6%	\$56,372.77	\$57,495.61	\$59,154.91	\$60,824.18
	S.D85	\$58,140.77	\$59,253.61	\$60,922.91	\$62,592.18
	S.D. 1.15	\$58,764.77	\$59,877.61	\$61,546.91	\$63,216.18
	7%	\$56,904.59	\$58,027.93	\$59,712.98	\$61,397.99
	S.D85	\$58,672.59	\$59,795.93	\$61,480.98	\$63,165.99
	S.D. 1.15	\$59,296.59	\$60,419.93	\$62,104.98	\$63,789.99
,	7/1/01	\$54,245.49	\$55,316.35	\$56,922.65	\$58,528.93
	S.D85	\$56,013.49	\$57,084.35	\$58,690.65	\$60,296.93
	S.D. 1.25	\$56,637.49	\$57,708.35	\$59,314.65	\$60,920.93
	4%	\$56,415.31	\$57,529.00	\$59,199.56	\$60,870.08
	S.D85	\$58,183.31	\$59,297.00	\$60,967.56	\$62,638.08
	S.D. 1.25	\$58,807.31	\$59,921.00	\$61,591.56	\$63,262.08
	6%	\$57,500.22	\$58,635.33	\$60,338.01	\$62,040.66
	S.D85	\$59,268.22	\$60,403.33	\$62,106.01	\$63,808.66
	S.D. 1.25	\$59,892.22	\$61,027.33	\$62,730.01	\$64,432.66
	7%	\$58,042.68	\$59,188.49	\$60,907.24	\$62,625.95
	S.D85	\$59,810.68	\$60,956.49	\$62,675.24	\$64,393.95
	S.D. 1.25	\$60,434.68	\$61,580.49	\$63,299.24	\$65,017.95
÷	1/1/02	\$55,309.13	\$56,400.98	\$58,038.78	\$59,676.55
	S.D85	\$57,077.13	\$58,168.98	\$59,806.78	\$61,444.55
	S.D. 1.25	\$57,701.13	\$58,792.98	\$60,430.78	\$62,068.55
	4%	\$57,521.50	\$58,637.02	\$60,360.33	\$62,063.62
	S.D85	\$59,289.50	\$60,425.02	\$62,128.33	\$63,831.62
	S.D. 1.25	\$59,913.50	\$61,049.02	\$62,752.33	\$64,455.62
	6%	\$58,627.68	\$59,785.04	\$61,521.11	\$63,257.15
	S.D85	\$60,395.68	\$61,553.04	\$63,289.11	\$65,025.15
	S.D. 1.25	\$61,019.68	\$62,177.04	\$63,913.11	\$65,649.15
	7%	\$59,180.77	\$60,349.05	\$62,101.50	\$63,853.91
	S.D85	\$60,948.77	\$62,117.05	\$63,869.50	\$65,621.91
	S.D. 1.25	\$61,572.77	\$62,741.05	\$64,493.50	\$66,245.91

SALARY	EFFECTIVE	HIRE	AFTER	AFTER	AFTER
GRADE	DATE	RATE	6 MONTHS	1ST YEAR	2ND YEAR
XII	7/01/02	\$56,415.31	\$57,529.00	\$59,199.56	\$60,870.08
	S.D85	\$58,183.31	\$59,297.00	\$60,967.56	\$62,638.08
	S.D. 1.25	\$58,807.31	\$59,921.00	\$61,591.56	\$63,262.08
•	4%	\$58,671.93	\$59,830.16	\$61,567.54	\$63,304.89
	S.D85	\$60,439.93	\$61,598.16	\$63,335.54	\$65,072.89
	S.D. 1.25	\$61,063.93	\$62,222.16	\$63,959.54	\$65,696.89
	6%	\$59,800.23	\$60,980.74	\$62,751.53	\$64,522.29
	S.D85	\$61,568.23	\$62,748.74	\$64,519.53	\$66,290.29
	S.D. 1.25	\$62,192.23	\$63,372.74	\$65,143.53	\$66,914.29
	7%	\$60,364.38	\$61,556.03	\$63,343.53	\$65,130.99
	S.D85	\$62,132.38	\$63,324.03	\$65,111.53	\$66,898.99
	S.D. 1.25	\$62,756.38	\$63,948.03	\$65,735.53	\$67,522.99
	1/01/03	\$57,798.04	\$58,939.02	\$60,650.53	\$62,362.00
	S.D85	\$59,566.04	\$60,707.02	\$62,418.53	\$64,130.00
	S.D. 1.25	\$60,190.04	\$61,331.02	\$63,042.53	\$64,754.00
	4%	\$60,109.96	\$61,296.59	\$63,076.55	\$64,856.48
	S.D85	\$61,877.96	\$63,064.59	\$64,844.55	\$66,624.48
	S.D. 1.25	\$62,501.96	\$63,688.59	\$65,468.55	\$67,248.48
	6%	\$61,265.92	\$62,475.37	\$64,289.56	\$66,103.72
	S.D85	\$63,033.92	\$64,243.37	\$66,057.56	\$67,871.72
	S.D. 1.25	\$63,657.92	\$64,867.37	\$66,681.56	\$68,495.72
	7%	\$61,843.90	\$63,064.76	\$64,896.07	\$66,727.34
	S.D85	\$63,611.90	\$64,832.76	\$66,664.07	\$68,495.34
	S.D. 1.25	\$64,235.90	\$65,456.76	\$67,288.07	\$69,119.34

Emergency Services Supervisor

Engineering Coordinator, Maintenance, Roadway

Field Supervisor, Communications/Electronics

Foreman, Automotive Foreman, Building Maintenance Foreman, Carpenter/Paint

Foreman, Landscaping

Foreman, Power Electric

Foreman, Roadway

Foreman, Toll Maintenance

Highway Advisory Radio Manager Inventory Control Supervisor

Regulatory Affairs Specialist

Senior Systems Control Supervisor

Shift Supervisor

Stock Control Supervisor-Toll Collection

Telecommunications Cable Network Supervisor

Traffic Control Supervisor

Trailblazer Supervisor

Training Supervisor

SUPERVISORY - ADMINISTRATIVE

	EFFECTIVE 7/01/00		F0 < F0			·	2 4 4 4	•	Q			•	7 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2
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	BASE	₩	33,652.67	↔	34,527.64	↔	35,839.69	₩	37,165.76	↔	38,280.73	€9-	39,429.15
	W/4% L.	↔	34,998.78	↔	35,908.74	↔	37,273.28	€	38,652.39	↔	39,811.96	€9	41,006.32
	W/6%L.	↔	35,671.83	↔	36,599.30	₩	37,990.07	€9-	39,395.70	↔	40,577.57	.	41,794.90
	W/7%L.	↔	36,008.36	↔	36,944.57	↔	38,348.47	€9	39,767.36	↔	40,960.38	€>	42,189.19
	EFFECTIVE //U1/01 BASE	↔	34,325.72	↔	35,218.19	↔	36,556.48	↔	37,909.07	↔	40,979.70	€9	44,094.16
	W/4% L.	↔	35,698.75	€9	36,626.92	↔	38,018.74	↔	39,425.43	69	42,618.89	€ 9	45,857.93
	W/6%L.	↔	36,385.26	↔	37,331.28	↔	38,749.87	↔	40,183.61	· 69	43,438.49	€9	46,739.81
	W/7%L.	↔	36,728.52	↔	37,683.46	€	39,115.43	↔	40,562.70	↔	43,848.28	€9	47,180.75
	EFFECTIVE 1/01/02 BASE	49	34,998.77	₩	35,908.74	€	37,273.27	↔	38,652.38	(/)	41,783.23	€9	44,958.75
	W/4% L.	↔	36,398.72	↔	37,345.09	69	38,764.20	↔	40,198.48	₩.	43,454.56	€9	46,757.10
	W/6%L.	↔	37,098.70	₩,	38,063.26	↔	39,509.67	↔	40,971.52	↔	44,290.22	↔	47,656.28
`	W/7%L.	↔	37,448.68	69	38,422.35	↔	39,882.40	69	41,358.05	€9	44,708.06	€⁄3	48,105.86
٠	Errective //01/02 BASE	↔	35,698.75	↔	36,626.92	↔	38,018.74	↔	39,425.43	6)	42,618,89	↔	45,857.93
	W/4% L.	↔	37,126.70	₩	38,091.99	↔	39,539,49	↔	41,002.45	↔	\$ 44,323.65	↔	47,692.25
	W/6%L.	↔	37,840.68	↔	38,824.53	↔	40,299.86	↔	41,790.96	↔	45,176.02	₩	48,609.41
	W/7%L.	↔	38,197.66	↔	39,190.80	€	40,680.05	↔	42,185.21	⇔	45,602.21	₹	49,067.99

EFFECTIVE 1/01/03 BASE	↔	\$ 36,398.72	↔	37,345.09	↔	8,764.20	₩	\$ 40,198.48	↔	\$ 43,454.56	↔	46,757.10
W/4% L.	↔	\$ 37,854.67	↔	38,838.89	↔	40,314.77	↔	41,806.41	↔	\$ 45,192.74	↔	48,627.38
W/6%L.	↔	38,582.64	↔	39,585.79	↔	41,090.05	ዏ	42,610.38	↔	\$ 46,061.83	↔	49,562.53
W/7%L	₩	\$ 38,946.63	↔	39,959.24	↔	\$ 41,477.69	↔	43,012.37	↔	46,496.38	€9	50,030.10
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EFFECTIVE 7/01/00		START	w.	6 MONTH		1 YEAR		2 YEAR		3 YEAR		4 YEAR	
SA-A BASE	₩	37,621.62	· 69	38,599.78	₩	40,066.57	↔	41,549.04	€9	42,795.51	↔	44,079.37	
W/4%L.	€9	39,126.48	₩	40,143.77	↔	41,669.24	↔	43,211.00	↔	44,507.33	↔	45,842.55	
W/6%L.	↔	39,878.92	€9	40,915.77	5)	42,470.57	↔	44,041.98	↔	45,363.24	49	46,724.14	:
W/7%L.	↔	40,255.13	↔	41,301.77	s)	42,871.23	↔	44,457.47	↔	45,791.19	₩	47,164.93	
BASE	↔	38,374.05	↔	39,371.78	↔.	40,867.90	69	42,380.02	↔	45,812.80	↔	49,294.57	
W/4%L.	↔	39,909.01	69	40,946.65	€9	42,502.62	€9	44,075.22	()	47,645.31	↔	51,266.35	
W/6%L.	↔	40,676.49	69	41,734.08	₩	43,319.98	↔	44,922.82	↔	48,561.56	↔	52,252.24	
W/7%L.	€9	41,060.23	↔	42,127.80	↔	43,728.66	↔	45,346.62	69	49,019.69	₩	52,745.19	
BASE	↔	39,126.48	↔	40,143.77	↔	41,669.23	↔	43,211.00	€9	46,711,09	€9	50,261,13	
W/4%L.	₩	40,691.54	↔	41,749.52	↔	43,336.00	↔	44,939.43	(/)	48,579.53	€	52,271.57	
W/6%L.	69	41,474.07	↔	42,552.39	69	44,169.39	↔	45,803.65	€9	49,513.75	↔	53,276.79	
W/7%L.	↔	41,865.33	↔	42,953.83	↔	44,586.08	€9	46,235.76	€9	49,980.86	↔	53,779.40	
BASE	↔	39,909.01	€9	40,946.65	₩	42,502.62	↔	44,075.22	€	47,645.31	63	51,266.35	
W/4%L.	↔	41,505.37	↔	42,584.51	↔	44,202.72	↔	45,838.22	↔	49,551.12	₩	53,317.00	
W/6%L.	69	42,303.55	↔	43,403.44	↔	45,052.77	↔	46,719.73	↔	50,504.02	€9	54,342.33	
W/7%L.	↔	42,702.64	↔	43,812.91	69	45,477.80	↔	47,160.48	₩	50,980.48	↔	54,854.99	
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EFFECTIVE 1/01/03												
BASE	₩	\$ 40,691.54	6>	\$ 41,749.52	↔	\$ 43,336.00	€9	\$ 44,939.44	↔	\$ 48,579.53	↔	52,271.57
W/4%L.	↔	\$ 42,319.20	₩	\$ 43,419.50	↔	45,069.44	₩	46,737.01	↔	50,522.71	↔	\$ 54,362.44
W/6%L.	↔	\$ 43,133.03	↔	44,254.49	63	\$ 45,936.16	↔	\$ 47,635.80	€9	\$ 51,494.30	69	55,407.87
W/7%L.	↔ .	\$ 43,539.95	↔	44,671.99	↔	\$ 46,369.52	₩.	48,085.19	₩	\$ 51,980.09	↔	55,930.58
OFFICE SERVICES SUPERVISOR STOCK CONTROL SUPERVISOR	UPE	ERVISOR RVISOR	***	"食食 化二甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基甲基	***************************************	在 化二甲基苯甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲甲	**	**************************************	•			

EFFECTIVE 7/01/00		START	T)	6 MONTH		1 YEAR	•	2 YEAR		3 YEAR		4 YEAR
BASE	⇔	41,149.57	₩	42,219,46	49	43,823.80	€9	45,445.28	↔	46,808.64	67	48,212.90
W/4%L.	₩	42,795.55	69	43,908.24	↔	45,576.75	69	47,263.09	49	48,680.98	€9	50,141.41
W/6%L.	↔	43,618.54	↔	44,752.63	↔	46,453.23	€9-	48,172.00	(/)	49,617.16	↔	51,105.67
W/7%L.	↔	44,030.04	↔	45,174.82	69	46,891.46	↔	48,626.45	₩	50,085.24	₩	51,587.80
BASE	↔	41,972.56	€	43,063.85	↔	44,700.27	69	46,354.18	↔	50,108.87	€	53,917.15
W/4%L.	69	43,651,46	↔	44,786.40	49	46,488,28	(/)	48,208.35	49	52,113.23	€	56,073.83
W/6%L.	₩	44,490.91	↔	45,647.68	₩	47,382.29	€7	49,135.43	↔	53,115.40	€3	57,152.17
W/7%L.	₩	44,910.64	↔	46,078.32	6/3	47,829.29	69	49,598.98	€9	53,616.49	€9	57,691.35
BASE	€9-	42,795.55	↔	43,908.24	₩	45,576.75	₩)	47,263.09	₩	51,091.40	69	54,974.34
W/4%L.	↔	44,507.37	↔	45,664.56	69	47,399.82	↔	49,153.61	↔	53,135.05	↔	57,173.32
W/6%L.	(/)	45,363.28	₩	46,542.73	↔	48,311,35	67)	50,098.87	₩	54,156.88	₩	58,272.80
W/7%L.	69	45,791.24	₩	46,981.81	↔	48,767.12	€9	50,571.50	€9	54,667.79	69	58,822.55
BASE	(/)	43,651,46	↔	44,786.40	↔	46,488.28	69	48,208.35	↔	52,113.23	↔	56,073.83
W/4%L.	₩	45,397.52	€	46,577.85	↔	48,347.81	69	50,136.68	€?	54,197.75	↔	58,316.78
W/6%L.	₩	46,270.55	69	47,473.58	69	49,277.58	69	51,100.85	€	55,240.02	↔	59,438.26
W/7%L.	(/)	46,707.06	₩	47,921.45	€9	49,742.46	↔	51,582.93	69	55,761.15	↔	59,999.00
					-							

57,173.32	59,460.25	60,603.71	\$ 61,175.45	· 在 · 中 · 中 · 中 · · · · · · · · · · · · · ·
€9	69	\$	⊕	**************************************
53,135.05	55,260.45	56,323.15	\$ 56,854.50	在 在 在 在 在 在 在 在 在 在 在 在 在 在 在 在 在 在 在
€9	↔	(/)	↔	· 有 · · · · · · · · · · · · · · · · · ·
49,153.61	51,119.75	\$ 52,102.82	52,594.36	4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4
€9	↔	↔	⇔	** ** ** ** **
\$ 47,399.82	49,295.81	50,243.80	50,717.80	** ** ** ** ** ** ** ** ** ** ** ** **
↔	↔	₩	69	* * * *
45,664,57	47,491.14	48,404.44	48,861.08	# * * * * * * * * * * * * * * * * * * *
↔	₩	⇔	⇔	SNC
\$ 44,507.37	\$ 46,287.66	\$ 47,177.81	\$ 47,622.89	ATOR ERVISOR ER OPERATIC EMENTS UPPLY
↔	↔	₩	₩	RDIN/I SUP I SUP PUTE URSE ET SU
EFFECTIVE 1/01/03 BASE	W/4%L.	W/6%L.	W/7%L.	PURCHASING COORDINATOR SENIOR FILE ROOM SUPERVISOR SUPERVISOR, COMPUTER OPERATIONS SUPERVISOR, DISBURSEMENTS SUPERVISOR, TICKET SUPPLY

4 YEAR	52,346.45	54,440.31	55,487.24	56,010.71	58,539.76	60,881.35	62,052.15	62,637.54	59,687.60	62,075.10	63,268.85	63,865.73	60,881.35	63,316.60	64,534.23	65,143.04
7	↔	↔	↔	↔	€⋺	↔	69	₩	↔	€9	₩	↔	69	₩	₩	↔
3 YEAR	50,821.80	52,854.67	53,871.11	54,379.33	54,404.98	56,581.18	57,669,28	58,213.33	55,471.75	57,690.62	58,800.05	59,354.77	56,581.18	58,844.42	59,976.05	60,541.86
	€9	€9	↔	↔	↔	₩	₩	69	↔	↔	↔	69	↔	↔	€9	↔
2 YEAR	49,341.55	51,315.22	52,302.05	52,795.46	50,328.38	52,341.52	53,348.09	53,851.37	51,315.21	53,367.82	54,394.13	54,907.28	52,341.52	54,435.18	55,482.01	56,005.42
	↔	₩	€	↔	↔	47	49	↔	↔	₩	↔	69	↔	↔	€9	↔
1 YEAR	47,581.05	49,484.30	50,435.92	50,911.73	48,532.67	50,473.98	51,444.64	51,929.96	49,484.30	51,463.67	52,453.35	52,948.20	50,743.98	52,492.94	53,502.42	54,007.16
	↔	€	છ	69	↔	₩	₩	↔	↔	↔	69	₩	↔	↔	↔	6)
6 MONTH	45,839.17	47,672.73	48,589.52	49,047.91	46,755.95	48,626.19	49,561.31	50,028.87	47,672.73	49,579.64	50,533.09	51,009,82	48,626.19	50,571.23	51,543.75	52,030.02
	₩	↔	69	↔	↔	€9	₩	↔	⇔	€7	₩	↔	↔	↔	↔	(/)
START	44,677.55	46,464.65	47,358.20	47,804.98	45,571.10	47,393.94	48,305.37	48,761.08	46,464.65	48,323.24	49,252.53	49,717.18	47,393.94	49,289.70	50,237.58	50,711.52
	⇔	↔	₩	₩	↔	ዏ	€-9	69	⇔	↔	69	€9	↔	↔	69	↔
EFFECTIVE 7/01/00	BASE	W/4%L.	W/6%L.	W/7%L. FFFECTIVE 7/01/01	BASE	W/4%L	W/6%L.	W/7%L. EFFECTIVE 1/01/02	BASE	W/4%L.	W/6%L.	W/7%L. EFFECTIVE 7/01/02	BASE	W/4%L.	W/6%L.	W/7%L.

EFFECTIVE 1/01/03												
BASE	₩	\$ 48,323.24	↔	\$ 49,579.64	€>	\$ 51,463.67	69	53,367.82	6/3	\$ 57,690.62	↔	\$ 62,075.10
W/4%L.	↔	\$ 50,256.17	↔	\$ 51,562.83	↔	\$ 53,522.22	€9	\$ 55,502.54	↔	\$ 59,998.25	↔	\$ 64,558.11
W/6%L,	↔	\$ 51,222.63	₩	\$ 52,554.42	↔	\$ 54,551.49	69	\$ 56,569.90	↔	\$ 61,152.06	↔	\$ 65,799.61
W/7%L.	↔	\$ 51,705.87	↔	\$ 53,050.22	↔	\$ 55,066.13	€9	\$ 57,103.57	↔	\$ 61,728.96	↔	\$ 66,420.37
ADMINISTRATIVE ASSISTANT, STATE POLICE	SIS	TANT, STATE	POL	ICE								